



ENDING iC RRUPTION

A conference to celebrate the
end of the Edmond J. Safra Research
Lab on Institutional Corruption

**FRIDAY & SATURDAY
MAY 1-2, 2015**

Harvard Law School

CONFERENCE PROGRAM



HARVARD UNIVERSITY

Edmond J. Safra Center for Ethics

THANK YOU TO OUR CONFERENCE COMMITTEE MEMBERS

Elinor Amit

Kirsten Austad

Mahzarin Banaji

Christine Baugh

Heidi Carrell

Lisa Cosgrove

Stephanie Dant

Mirko Draca

William English

Gregg Fields

Garry Gray

Ted Gup

Sebastian Jones

Jonathan Marks

Michelle Mello

Neeru Paharia

Richard Painter

Christopher Robertson

Susannah Rose

Tara Skurtu

Brooke Williams

AGENDA AT A GLANCE: FRIDAY, MAY 1, 2015

- | | |
|------------------|--|
| 8:30–9 a.m. | REGISTRATION
<i>Milstein Conference Suite</i> |
| 9–10 a.m. | WELCOME
What is Institutional Corruption?:
Lessig in the Dock
<i>Milstein West AB</i> |
| 10–11:15 a.m. | Institutional Corruption in Government and Law
<i>Milstein West AB</i> |
| 11:15–11:30 a.m. | BREAK |
| 11:30–12:45 p.m. | Ending Institutional Corruption Begins
with Understanding the Human Mind:
Insights from Psychology
<i>Milstein West AB</i> |
| 12:45–1:45 p.m. | BREAK FOR LUNCH |
| 1:45–2:45 p.m. | Lightning Rounds
<i>Milstein West AB</i> |
| 2:45–3:15 p.m. | BREAK |
| 3:15–4:15 p.m. | Lightning Rounds
<i>Milstein West AB</i> |
| 4:15–5:30 p.m. | Institutional Corruption and Public Health
<i>Milstein West AB</i> |

AGENDA AT A GLANCE: SATURDAY, MAY 2, 2015

- 8:00 – 8:30 a.m. REGISTRATION
Milstein Conference Suite
- 8:30 – 8:45 a.m. WELCOME
Milstein East ABC
- 8:45 – 10:00 a.m. **Reshaping Economic Policy to End
Institutional Corruption**
Milstein East ABC
- 10:00 – 10:30 a.m. BREAK
- 10:30 – 11:45 a.m. **Integrity and Trust in Academia and Nonprofits**
Milstein East ABC
- 11:45 – 12:45 p.m. BREAK FOR LUNCH
- 12:45 – 2:45 p.m. **Hacking iCorruption: Results from the Hackathon**
Milstein East ABC
- 2:45 – 3:45 p.m. **Concurrent workshops**
Innovations in Ethics Training (*Classroom 2004*)
The Commitment Scorecard (*Classroom 2009*)
Litigation (*Classroom 2012*)
Investigative Journalism (*Classroom 1023*)
Rating & Health System Design (*Classroom 1010*)
Whistleblower Programs (*Classroom 1015*)
Banking Corruption (*Classroom 1019*)
- 3:45 – 4:15 p.m. BREAK
- 4:15 – 5:30 p.m. **Keynote lecture by Francis Fukuyama**
Milstein East AB
- 5:30 – 7:00 p.m. **Poster Session/Cocktail Reception**
Milstein East C

FULL SCHEDULE: FRIDAY, MAY 1, 2015

8:30–9 a.m.

REGISTRATION

Milstein Conference Suite, Wasserstein Building

9–10:00 a.m.

WELCOME

Martha Minow, Dean of Harvard Law School
Milstein Conference Suite, Wasserstein Building

What is Institutional Corruption?:

Lessig in the Dock

Lawrence Lessig, Roy L. Furman Professor of Law and Leadership, Harvard Law School; Director, Edmond J. Safra Center for Ethics

Dennis F. Thompson, Alfred North Whitehead Professor of Political Philosophy, Emeritus, Harvard University; Director Emeritus, Edmond J. Safra Center for Ethics

10 – 11:15 a.m.

Institutional Corruption in Government and Law

Milstein West AB, Wasserstein Building

Moderator: William English, Research Director, Edmond J. Safra Center for Ethics

“The Promise and Perils of American Democracy”

William English, Research Director, Edmond J. Safra Center for Ethics

“Systemic Corruption in the U.S. Congress”

Barry R. Weingast, Ward C. Krebs Family Professor of Political Science, Stanford University

“Challenges in Regulatory Policy”

Daniel Carpenter, Allie S. Freed Professor of Government, Harvard University

FULL SCHEDULE: FRIDAY, MAY 1, 2015 *continued*

“The Supreme Court’s Incredible Shrinking Definition of Corruption”

Trevor Potter, President and General Counsel, Campaign Legal Center; Senior Advisor, Issue One

“Who Sees Institutional Corruption, When Do They See It, and Why? Experimental Data”

Dan M. Kahan, Elizabeth K. Dollard Professor of Law and Professor of Psychology, Yale University

11:15 – 11:30 a.m.

BREAK

11:30 – 12:45 p.m.

Ending Institutional Corruption Begins with Understanding the Human Mind: Insights from Psychology

Milstein West AB, Wasserstein Building

Moderator: Mahzarin R. Banaji, Richard Clarke Cabot Professor of Social Ethics, Department of Psychology; Harvard College Professor

Dolly Chugh, Associate Professor, Stern School of Business, New York University

George Loewenstein, Herbert A. Simon Professor of Economics and Psychology, Carnegie Mellon University

12:45 – 1:45 p.m.

BREAK FOR LUNCH

1:45 – 2:45 p.m.

Lightning Rounds

Milstein West AB, Wasserstein Building

“Implementation of Blinded Expert Review in Radiology Malpractice Litigation”

Jeffrey Robinson, Assistant Professor of Radiology, University of Washington; President, Cleareview

“Psychiatry Under the Influence:
Institutional Corruption, Social Injury, and
Prescriptions for Reform”

Robert Whitaker, freelance journalist

Lisa Cosgrove, Clinical Psychologist and Professor,
University of Massachusetts, Boston

“Rootstriking Pharmaceutical Corruption of Research,
Medical Knowledge, and Practice”

Donald Light, Professor, Rowan University

“Conflicts of Interest and Pharmaceutical Policy”

Marc Rodwin, Professor of Law, Suffolk University
Law School

“Corruption in Our Minds: Side Effects of Corruption
Mediated Through Distrust”

Ann-Christin Posten, Edmond J. Safra Lab Fellow

“Institutional Corruption in Higher Education:
The Case of Russia”

Elena Denisova-Schmidt, Lecturer,
University of St. Gallen

“Remodeling the Fourth Estate: A Comparative
Study of the Scope, Limits, and Future of Investigative
Journalism in Western Democracies”

Justin Schlosberg, Lecturer in Journalism and Media,
Birkbeck, University of London

“The Ethical Spectacle: Applications of Creative Grass-
roots Organizing to the Anti-Corruption Movement”

Katherine Anderson, Edmond J. Safra Lab Fellow

FULL SCHEDULE: FRIDAY, MAY 1, 2015 *continued*

2:45 – 3:15 p.m.

BREAK

3:15 – 4:15 p.m.

Lightning Rounds

Milstein West AB, Wasserstein Building

“Visualizing Campaign Finance Contributions”

Solomon Kahn, Director of Analytics, Paperless Post

“Institutional Discrimination in Corporate America”

Frank Dobbin, Professor of Sociology,
Harvard University

“Expressive Effects of Ethics Codes:

An Experimental Survey of US Employees’
Interpretation, Understanding, and Implementation
of Institutional Ethical Policies”

Yuval Feldman, Professor of Law, Bar Ilan University

“Coping with Moral Dilemmas at Work:

Managers, Business School Academics, and the
Development of Ethical Leaders”

Andromachi Athanasopoulou, Edmond J. Safra Lab
Fellow; Research Associate/Associate Fellow,
Executive Education, Saïd Business School,
University of Oxford

“Fighting Corruption with Smart Data:

Examples of Data Mining in People Analytics and
Predictive Personality Modeling”

Amir Farmanesh, Co-Founder, Insightica: Assistant
Professor, Wilder School of Government and Public
Affairs, Virginia Commonwealth University

“Capture and Information in Regulation”

Laurence Tai, Law and Economics Fellow,
New York University School of Law

“Investment Consultants and Institutional Corruption”

Jay Youngdahl, Senior Fellow, Initiative for Responsible Investment, Hauser Institute for Civil Society, Harvard Kennedy School

“Why Knowledgeable Actors Get Blamed More”

Elizabeth Gilbert, PhD candidate, Department of Psychology, University of Virginia

4:15 – 5:30 pm

Institutional Corruption and Public Health

Milstein West AB, Wasserstein Building

Moderator: Jonathan H. Marks,
Associate Professor of Bioethics, Humanities, and Law, Pennsylvania State University

“Conflicts of Interest in Medicine as a Health Policy Problem”

Genevieve Pham-Kanter, Assistant Professor of Health Management and Policy, School of Public Health, Drexel University

“Trends in the Use of Expedited Drug Review and Approval Designations at the FDA”

Aaron Kesselheim, Associate Professor of Medicine, Harvard Medical School/Brigham and Women’s Hospital

“The Perils of Public-Private Partnerships in Public Health”

Jonathan H. Marks, Associate Professor of Bioethics, Humanities, and Law, Pennsylvania State University

“Is Big Food the Next Big Tobacco?”

David Stuckler, Professor of Political Economy and Sociology, University of Oxford

FULL SCHEDULE: SATURDAY, MAY 2, 2015

8:30 – 8:45 a.m.

WELCOME

Milstein East ABC

Lawrence Lessig, Roy L. Furman Professor of Law and Leadership, Harvard Law School; Director, Edmond J. Safra Center for Ethics

8:45 – 10:00 a.m.

Reshaping Economic Policy to End Institutional Corruption

Milstein East ABC

Moderator: Gregg Fields, Senior Copywriter, Association of Certified Anti-Money Laundering Specialists

Barney Frank, former United States Congressman, Commonwealth of Massachusetts

Kim Pernel-Gallagher, PhD candidate, Department of Sociology, Harvard University

Paul Romer, Professor of Economics; Director, The Urbanization Project, Stern School of Business, New York University

Malcolm Salter, James J. Hill Professor of Business Administration, Emeritus, Harvard Business School

10:00–10:30 a.m.

BREAK

10:30 – 11:45 a.m.

Integrity and Trust in Academia and Nonprofits

Milstein East ABC

Moderator: Garry C. Gray, Assistant Professor of Sociology, University of Victoria

“The Academic Independence Project”

Szelena Gray and **Sujay Tyle**, Project Managers,
Academic Independence Project

“Transparency, Trust, and Survival: Patient Advocacy
Groups and Institutional Conflicts of Interest”

Susannah Rose, Director of Bioethics Research
and Policy, Cleveland Clinic; Assistant Professor,
Department of Medicine, Case Western

“Trust in Research: The Ethics of Knowledge
Production”

Garry C. Gray, Assistant Professor of Sociology,
University of Victoria

“The Illusion of Protection: What Really Happens
to Those Who Dissent”

Nancy Olivieri, Professor, Pediatrics, Medicine,
and Public Health Sciences, University of Toronto;
Senior Scientist, Toronto General Research Institute;
Executive Director, Hemoglobal

11:45 – 12:45 p.m.

BREAK FOR LUNCH

12:45 – 2:45 p.m.

**Hacking iCorruption: Results from the Hackathon
*Milstein East ABC***

INTRODUCTION

Lawrence Lessig, Roy L. Furman Professor of Law
and Leadership, Harvard Law School; Director,
Edmond J. Safra Center for Ethics

First Place: Unearth

Team Members: Christopher Robertson, Alex Chen,
Steven Cooke, Avery Dao, Marco Gentili, Alexandra
Horeanopoulos, Alisa Nguyen, Diana Nguyen

FULL SCHEDULE: SATURDAY, MAY 2, 2015 *continued*

Second Place: WeCott

Team Members: Richard He, Joseph Schiavone,
Amy Zhang, Daniel Zhao

Third Place (tie): CampaignCon

Team Members: Paul Jorgensen, James D'Angelo,
Max Dunitz, Perihan Ersoy, Al Johri, Nathan Maddix,
Dhrumil Mehta, Ari Roshko, Bruce Skarin

Third Place (tie): Open Think Tanks

Team Members: Brooke Williams, Yanzhou Chen,
John Muldoon, Shawn Musgrave, Soraya Okuda,
Demetri Sampas, Joe Uchill

Other projects:

LIBOR Alt Repair

MuniMining

OpenPharma

ProfessorCert

Schoolhouse Ethics

2:45 – 3:45 p.m.

CONCURRENT WORKSHOPS

(All workshops start at 2:45 p.m. and end at 3:45 p.m.)

**Innovations in Ethics Training: Bridging Academia
and Practitioners**

2004 Classroom, Wasserstein Building

“Government Ethics Training: How Lawyers Have
Killed the Subject and the Route Forward”

Carla Miller, Founder and President, City Ethics

“Giving Voice to Values: The ‘How’ of
Values-Driven Leadership”

Mary Gentile, Founder, Giving Voice to Values

“The Aims of Ethics Education and its Limits”

William English, Research Director, Edmond J. Safra
Center for Ethics; Research Fellow, Harvard Initiative
for Learning and Teaching

“Reducing Integrity Risks through Moral Deliberation”
Frans Geraedts, Founding Partner, Governance and Integrity (Netherlands)

The Commitment Scorecard: A Tool to Increase Awareness, Motivation, and Coordination in Keeping Organizational Promises

2009 Classroom, Wasserstein Building

Elizabeth Doty, President, Leadership Momentum

Maryam Kouchaki, Assistant Professor of Management and Organizations, Kellogg School of Management, Northwestern University

Using Litigation to Combat Institutional Corruption

2012 Classroom, Wasserstein Building

“The Institutional Advantages of Courts, and the Potential of Litigation, as a Solution to Institutional Corruption”

Christopher Robertson, Associate Professor of Law; Associate Dean for Research and Innovation, University of Arizona

“Corruption in the Pharmaceutical Industry: The Success and Limitations of Litigation in Protecting the Public Interest”

John Abramson, Lecturer on Health Care Policy, Harvard Medical School

“The Limits of the Criminal Sanction”

Nancy Gertner, Senior Lecturer on Law, Harvard Law School

CONCURRENT WORKSHOPS, cont.

**Institutional Corruption and
Investigative Journalism**

1023 Classroom, Wasserstein Building

Gregg Fields, Senior Copywriter, Association of
Certified Anti-Money Laundering Specialists

Ted Gup, Author; Professor of Journalism, Emerson
College and Boston College

Sebastian Jones, Investigative Journalist

Sheila Kaplan, Investigative Journalist

Brooke Williams, Investigative Journalist

**Combating Corruption and Building
Trustworthiness in Medicine through Rating
and Health System Design**

1010 Classroom, Wasserstein Building

“C Suite Ethics: Designing Ethical Health Systems”

James Corbett, Senior Vice President of Community
Health and Ethics, Centura Health Corp

“Developing Trustworthy Clinical Practice Guidelines:
Challenges and Tools”

Lisa Cosgrove, Clinical Psychologist and Professor,
University of Massachusetts, Boston

“Shining Light on Healthcare Innovation: Ranking
Pharmaceutical Companies and New Drugs on Ethics,
Transparency, and Population Health Criteria”

Jennifer E. Miller, Lamb Governance Fellow, Kenan
Institute for Ethics, Duke University; Assistant Profes-
sor, Department of Population Health, Division of
Medical Ethics, New York University

Effective Whistleblower Programs: What Works?

1015 Classroom, Wasserstein Building

Michael Flaherman, Edmond J. Safra Network Fellow

Marianna Fotaki, Professor of Business Ethics,
University of Warwick

Dana Gold, Senior Fellow, Government
Accountability Project

Kate Kenny, Reader in Organization Studies,
Queen's University Belfast; Research Fellow,
Judge Business School, Cambridge University

Barbara Redman, Associate, Division of
Medical Ethics, New York University

Banking Corruption: Are Emerging Reforms Sufficient?

1019 Classroom, Wasserstein Building

“Taking Culture Seriously: Banks’ Efforts to
Change Culture Following Allegations of
Institutional Corruption”

Miriam Müthel, Chair of Organizational Behavior,
WHU-Otto Beisheim School of Management

Richard Painter, S. Walter Richey Professor of
Corporate Law, University of Minnesota

Malcolm Salter, James J. Hill Professor of Business
Administration, Emeritus, Harvard Business School

“Breaking Cartels: Importing Competition
Imperatives into Financial Regulation”

Justin O’Brien, Professor of Business Law and Ethics,
American University of Sharjah

3:45 – 4:15 p.m.

BREAK

FULL SCHEDULE: SATURDAY, MAY 2, 2015 *continued*

4:15 – 5:30 pm

**A State of Courts and Parties:
Decay of the American State**

Keynote Lecture by **Francis Fukuyama**,
Olivier Nomellini Senior Fellow, Freeman Spogli
Institute for International Studies, Stanford University
Milstein East AB

5:30 – 7:00 pm

Poster Session / Cocktail Reception

Milstein East C

Donna Baillie, “Being Good at Being Bad: Conflating
Competence and Morality When Assessing Morally
Problematic Behavior”

Ching-Pu Chen, “Higher Educational Reform:
A Case of Institutional Corruption in Taiwan”

Hongming Cheng, “Institutional Corruption and
Regulation in the Food Industry: A Survey in Canada”

Ann Congleton, “The Corporation as Institution”

Xiaogang Deng, “Assessing Effects of Gunaxi
Networks as an Institutional Factor on Official
Corruption in China”

Linda E. Fisher, “The Meltdown and the
Lack of Meaningful Mortgage Modifications”

Alexander Funcke, “Social Norm Dynamics:
A Perspective on Institutional Corruption”

Marc-André Gagnon, “Ghostmanagement
Strategies in Corporate Capitalism:
The Case of the Biopharmaceutical Sector”

Alicia Hennig, “Distorted Perception:
Public Images of Corporations and
Their Hidden Agenda of EU Lobbying”

Jooa Julia Lee, “Thick as Thieves? Dishonest Behavior and Egocentric Social Networks”

Gustavo H. Maultasch de Oliveira, “Open Politics: Monitoring Corporate Money in Brazilian Elections”

Scott Methe, “Explaining Corruption in American Public Schools: Does Assessment and Data Literacy Limit the Dependence on Industry-Developed Programs?”

Mihaylo Milovanovitch, “The INTES Method: The ABC of Effective Prevention of Corruption in Education”

Mariano Mosquera, “Information Pact App”

Kanybek Nur-tegin, “The Varied Effect of Different Types of Corruption on Economic Activity”

David Pascual-Ezama, “Context-Dependent Cheating: Experimental Evidence from 16 Countries”

Sunita Sah, “I am Immune: A Sense of Invulnerability Predicts Increased Acceptance of, and Influence from, Conflicts of Interest”

Martha Sañudo and **Yoséline Leunens**, “Epistemological Dullness: A Spotlight on the Roots of Corruption”

Katherine Silz Carson, “Incentive Compatibility and Institutional Corruption”

Stephen Soldz, “American Psychological Association Complicity with State-Sanctioned Torture”

Mariam Thalos, “Protecting Scientific Institutions in Modern Democratic Societies”

SPEAKER BIOS

LAWRENCE LESSIG is the Roy L. Furman Professor of Law and Leadership at Harvard Law School, Director of the Edmond J. Safra Center for Ethics at Harvard University, and founder of Rootstrikers, a network of activists leading the fight against government corruption. He has authored numerous books, including *Republic, Lost: How Money Corrupts Congress—and a Plan to Stop It*; *Code and Other Laws of Cyberspace*; *Free Culture*; and *Remix*.

Lessig serves on the Boards of Creative Commons, AXA Research Fund Oxford, and iCommons.org, and on the Advisory Boards of the Sunlight Foundation, the Better Future Project, and Democracy Café. He is a Member of the American Academy of Arts and Sciences and the American Philosophical Association, and has received numerous awards, including the Free Software Foundation's Freedom Award, the Fastcase 50 Award, and being named one of Scientific American's Top 50 Visionaries.

Lessig holds a BA in Economics and a BS in Management from the University of Pennsylvania, an MA in Philosophy from Cambridge, and a JD from Yale. As Professor at Stanford Law School, Lessig founded the school's Center for Internet and Society. He clerked for Judge Richard Posner on the 7th Circuit Court of Appeals and Justice Antonin Scalia on the United States Supreme Court.

DENNIS F. THOMPSON is the Founding Director of the Edmond J. Safra Center for Ethics and the Alfred North Whitehead Professor of Political Philosophy Emeritus at Harvard University. Thompson's books include *Restoring Responsibility: Ethics in Government, Business, and Healthcare*; *Just Elections: Creating a Fair Electoral Process in the United States*; *Ethics in Congress: From Individual to Institutional Corruption*; *Political Ethics and Public Office*; *The Democratic Citizen*; and *Social Science and Democratic Theory in the Twentieth Century*. He co-authored (with Amy Gutmann) *The Spirit of Compromise: Why Governing Demands It and Campaigning Undermines It*; *Why Deliberative Democracy?*; and *Democracy and Disagreement*. He has served as a consultant to the Institute of Medicine of the National Academies, the American Medical Association, Yale Open Data Access Project, the Food and Drug Administration, the U.S. Senate Ethics Committee, the White House Office of Legal Counsel, and the South African Parliament, among others. At Harvard, he twice served as Acting Provost and later as Senior Adviser to the President. For ten years he sat on the Board of Trustees of Smith College. He received a first class honors degree in Philosophy, Politics, and Economics from Oxford and a doctorate in Political Science from Harvard.

FRANCIS FUKUYAMA is Olivier Nomellini Senior Fellow at the Freeman Spogli Institute for International Studies at Stanford University. He was previously Bernard Schwartz Professor of International Political Economy at the School of Advanced International Studies (SAIS), Johns Hopkins University, and Hirst Professor of Public Policy at George Mason University. He has worked at the RAND Corporation and as a member of the Policy Planning Staff of the U.S. Department of State. Fukuyama received his BA from Cornell University in Classics and his PhD from Harvard University in Political Science. He has written widely on questions concerning democratization and international political economy. His book *The End of History and the Last Man* was published by Free Press in 1992 and has appeared in over twenty foreign editions. His latest book, *Political Order and Political Decay: From the Industrial Revolution to the Globalization of Democracy*, was published in September 2014.

PANELISTS AND MODERATORS

MAHZARIN R. BANAJI (Lab Committee 2010-, Collaborative Research Project 2010-14) taught at Yale University for fifteen years and is currently Richard Clarke Cabot Professor of Social Ethics in the Department of Psychology at Harvard University. She is also Harvard College Professor, a recognition for her outstanding teaching. Banaji is a Fellow of the American Academy of Political and Social Science. She has received many awards, among them Yale's Hixon Prize for Teaching Excellence, a citation from the American Psychological Association for her contributions to research, and the Diener Prize for outstanding contributions to social psychology. In 2014, she received Barnard College's highest honor, the Medal of Distinction. Banaji studies unconscious thinking and feeling as they unfold in social context, especially implicit decisions about people's worth, goodness, and competence. She is the author of the book *Blindspot: Hidden Biases of Good People* (Random House), with Anthony Greenwald.

DANIEL CARPENTER (Collaborative Research Project 2011-12) is Allie S. Freed Professor of Government, Director of the Center for American Political Studies in the Faculty of Arts and Sciences, and Director of the Social Science Academic Ventures Program at the Radcliffe Institute at Harvard University. He received his BA from Georgetown University in 1989 and his doctorate in Political Science from the University of Chicago in 1996. He taught previously at Princeton University (1995-1998) and the University of Michigan (1998-2002) before joining the Harvard University faculty in 2002. Carpenter mixes theoretical, historical, statistical, and mathematical analyses to examine the development of political institutions, particularly in the United States. He focuses on public bureaucra-

SPEAKER BIOS *continued*

cies and government regulation, particularly regulation of health and financial products. His dissertation received the 1998 Harold D. Lasswell Award from the American Political Science Association and as a book, entitled *The Forging of Bureaucratic Autonomy: Reputations, Networks, and Policy Innovation in Executive Agencies, 1862-1928* (Princeton University Press, 2001), was awarded the APSA's Gladys Kammerer Prize and the Charles Levine Prize of the International Political Science Association. His recent book on pharmaceutical regulation in the United States, *Reputation and Power: Organizational Image and Pharmaceutical Regulation at the FDA* (Princeton University Press, 2010), received the 2011 Allan Sharlin Memorial Award from the Social Science History Association.

DOLLY CHUGH is a tenured Associate Professor (effective September 2015) at New York University's Stern School of Business. She has been nominated multiple times for the Stern Professor of the Year Award, and, in 2013, she received the prestigious Dr. Martin Luther King, Jr. Faculty Award, given by the Provost to NYU faculty who exemplify the social justice spirit of Dr. King. Chugh's research integrates the theories and methods of social psychology, behavioral economics, judgment and decision-making, sociology, and education. Since 2001, Chugh has studied how and why most of us, however well-intended, are still prone to unethical behavior and bias ("bounded ethicality"). In 2014, Chugh was named one of the Top 100 Most Influential People in Business Ethics by *Ethisphere Magazine*. That same year, her paper about bias in higher education (with Katy Milkman and Modupe Akinola) was in the "Top 10 Most Downloaded Papers of 2014" at SSRN.com (the leading open-access academic repository), her paper about the impact of marriage structure on bias in the workplace was in the "Top 10 Most Read Papers of 2014" at *Administrative Science Quarterly*, and her Sunday *New York Times* Op-Ed was in the Top 10 "Most-Emailed" articles of the weekend. Prior to pursuing an academic career, Chugh worked at Morgan Stanley, Sibson & Company, Time Inc., Scholastic Inc., and Merrill Lynch. Dolly received a BA from Cornell University, an MBA from the Harvard Business School, and an MA/PhD in Organizational Behavior/Social Psychology from Harvard University.

WILLIAM ENGLISH (Lab Fellow 2011-13, Research Director 2013-15) is the Research Director of the Edmond J. Safra Center for Ethics and a Research Fellow with the Harvard Initiative for Learning and Teaching. A former Lab Fellow, he has pursued empirical and normative investigations of institutional corruption and is currently working on a book that explores common sources of institutional corruption and strategies for reform. His other research interests include ethical persuasion and its role in institutional change, civic education, and the biological foundations of human behavior. English's published work has appeared in the *American Political Science Review*, the

Journal of Theoretical Politics, and *Society*. Prior to coming to Harvard, English was a Post-Doctoral Research Associate with the Political Theory Project at Brown University, and he received his PhD in Political Science from Duke University. In 2016, he will join the Strategy, Economics, Ethics, and Public Policy faculty of the McDonough School of Business at Georgetown University.

GREGG FIELDS (Lab Fellow 2012-14) is a longtime financial journalist and academic. His reporting career was primarily spent at the *Miami Herald*, where he was the senior economics and financial markets reporter and, among other professional honors, was a member of the staff that won the 1993 Pulitzer Prize for Public Service. He was an Associate Professor and Director of the Master's degree program in Business Journalism at Florida International University, and a Visiting Professor at Tsinghua University in Beijing and Hong Kong Baptist University. His work at the Edmond J. Safra Lab focused on systemic distortions, created by dependence corruption between Washington and Wall Street, which harmed the public interest. His writings were later published as the e-book *Reflections on a Global Crisis: How Ethical Failures and Institutional Corruption Produced the Great Recession*. He is currently Senior Copywriter at the Association of Certified Anti-Money Laundering Specialists, which develops training and certification programs in regulatory compliance for financial professionals.

BARNEY FRANK served as a U.S. Congressman from 1981–2013 and Chairman of the House Financial Services Committee from 2007–11. While in Congress, Frank worked to adjust America's spending priorities to reduce the deficit by providing less funding for the military and protecting funding for important quality-of-life needs at home. He championed the interests of the poor, the underprivileged, and the vulnerable, and he won reelection fifteen times by double-digit margins. As the first Member of Congress to come out voluntarily, he was a leader in the fight for LGBT legal equality. As Chair of the House Financial Services Committee, Frank was instrumental in crafting the short-term \$550 billion rescue plan in response to the crisis. He then worked for the adoption of a sweeping set of financial regulations aimed at preventing a recurrence of the crisis, the Dodd-Frank Wall Street Reform and Consumer Protection Act, the regulatory overhaul signed into law in July 2010.

GARRY C. GRAY (Lab Fellow 2011-14, Network Fellow 2014-15) is an Assistant Professor in the Department of Sociology at the University of Victoria, where he teaches in the areas of regulation, criminology, ethnography, and qualitative methodologies. Gray spent 2011-14 in residence at the Edmond J. Safra Center for Ethics, where he conducted research on dependence corruption inside academia, in particular the challenges facing scientists and university professors in their ability to practice academic integrity.

SPEAKER BIOS *continued*

His work speaks to issues of academic independence and how it impacts our ability to trust research. He recently presented his research at TEDxVictoria and is currently working on a book manuscript tentatively titled “Trust in Research: The Ethics of Knowledge Production.” He is also collaborating on a second book project (titled “Professors and Cheaters”) with Network Fellow Carmen Mailloux. Prior to joining the Center, Gray conducted research on ethical decision-making in relation to medical errors and spent 2009-11 in residence at the Department of Health Policy and Management at the Harvard School of Public Health. Gray received his PhD in Sociology from the University of Toronto (2008) and holds an MA in Criminology from the Centre of Criminology and Socio-legal Studies at the University of Toronto.

SZELENA GRAY loves the challenge of operationalizing nonprofit start-up ideas, and is thrilled to be back at the Center for Ethics in 2014 to help launch the Academic Independence Project. She comes to the Center from the democracy reform movement, where she helped lead the development of organizations including Rootstrikers, Demand Progress, New Hampshire Rebellion, and, most recently, the Mayday PAC. Gray received her MTS from Harvard Divinity School in 2009 and completed her BA in Religious and Women’s Studies at the University of Florida.

AARON KESSELHEIM (Collaborative Research Project 2012-15) is an Associate Professor of Medicine at Harvard Medical School and a faculty member in the Division of Pharmacoepidemiology and Pharmacoeconomics in the Department of Medicine at Brigham and Women’s Hospital. His research focuses on the effects of intellectual property laws and regulatory policies on pharmaceutical development, the drug approval process, and the costs, availability, and use of prescription drugs both domestically and in resource-poor settings. Kesselheim leads the Program on Regulation, Therapeutics, and Law (PORTAL), an interdisciplinary research core focusing on intersections among prescription drugs and medical devices, patient health outcomes, and regulatory practices and the law. In 2013, Kesselheim was named a Greenwall Faculty Scholar in Bioethics by the Greenwall Foundation, which supports innovative empirical research in bioethics. Kesselheim’s work is also currently funded by the Harvard Program in Therapeutic Science and the FDA. He has testified before Congress on pharmaceutical policy and medical device regulation, and has consulted for the NIH, Institute of Medicine, USPTO, and numerous state government offices. In 2012, he was named to the Perspectives Advisory Board of the *New England Journal of Medicine*. Kesselheim is also a faculty supervisor for the Petrie-Flom Center for Health Law Policy, Biotechnology, and Bioethics at Harvard Law School and the Harvard Center for Bioethics, and is a Research Associate in the Department of Health Policy and Management at the Harvard School of

Public Health. For the 2014-15 academic year, he was appointed as a Visiting Associate Professor of Law at Yale Law School, where he taught Food and Drug Administration Law. He is Board Certified in Internal Medicine, working as a primary care physician at the Phyllis Jen Center for Primary Care at BWH.

GEORGE LOEWENSTEIN is Herbert A. Simon Professor of Economics and Psychology and Director of the Center for Behavioral Decision Research at Carnegie Mellon University. He has held fellowships at the Center for Advanced Study in the Behavioral Sciences, the Institute for Advanced Study in Princeton, the Russell Sage Foundation, and the Institute for Advanced Study in Berlin. Loewenstein's research focuses on applications of psychology to economics, and his specific interests include decision making over time, bargaining and negotiations, psychology and health, law and economics, the psychology of adaptation, the role of emotion in decision making, the psychology of curiosity, conflicts of interest, and "out of control" behaviors such as impulsive violent crime and drug addiction. He has published over 200 journal articles and book chapters and has written or edited six books on topics ranging from intertemporal choice to behavioral economics to emotions.

JONATHAN H. MARKS (Lab Fellow 2010-13, Network Fellow 2013-15) is Director of the Bioethics Program at the Pennsylvania State University, where he is also Associate Professor of Bioethics, Humanities, Law, and Philosophy. He received his MA and BCL (equivalent to JD, LL.M) from Oxford University, and, having qualified and practiced as a barrister, he became a founding member of Matrix Chambers, London. Marks represented Dr. Nancy Olivieri in the European Court of Justice in a landmark case on industry-funded research and pharmaceutical regulation, and this sparked his interest in conflicts of interest and institutional corruption. Marks joined Penn State in 2006 after spending two years as a Greenwall Fellow in Bioethics and Health Policy at Georgetown University Law Center and the Johns Hopkins Bloomberg School of Public Health. He has been affiliated with the Edmond J. Safra Center for Ethics at Harvard since 2009 and has spent much of that time working on the influence of the food industry in nutrition research, education, policy, and practice. During 2014-15, Marks was also a Visiting Researcher at the Hastings Center in New York and at the Brocher Foundation in Geneva. His work explores the regulation of food labeling and marketing, the role of the food industry in obesity policy and public health, and the systemic effects of public-private partnerships. Marks is currently expanding his most recent article "Toward a Systemic Ethics of Public-Private Partnerships in Food and Health" (published by the *Kennedy Institute of Ethics Journal* in 2014) into a book.

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NANCY OLIVIERI is a physician trained in Internal Medicine and Hematology. Over the past thirty years, she has worked as a clinician and researcher in the hemoglobin disorders thalassemia and sickle cell disease, both of which are confined primarily to emerging countries in Asia. The author of over 200 scientific papers, reviews, and book chapters, Olivieri was elected to the American Society for Clinical Investigation in 1996. Arising out of research she initiated in children with thalassemia over two decades ago, Olivieri found herself at the center of a controversy involving research integrity, the influence of the drug industry in research, and the protection of patients in clinical trials. Over those twenty years, Olivieri challenged several institutions, including the University of Toronto, Toronto's Hospital for Sick Children, the European Union drug regulator (EMA), Random House Canada, and numerous media outlets that had attacked her personally and professionally. All proceedings were successfully settled in mediation, some many decades after they were initiated, the final settlement only in late 2014. Substantial consequences arising from this struggle are still unfolding. Olivieri received several awards acknowledging her role in this controversy, including the Nader Foundation's Callaway Award for Civic Courage, the Scientific Freedom and Responsibility Award from the AAAS, and several honorary doctorate degrees. In 2003, Olivieri obtained a Masters in Medical Ethics and Law from Kings' College, London; her thesis examined ethical dilemmas in medical research. Olivieri is currently a Professor of Pediatrics, Medicine, and Public Health Sciences at the University of Toronto. In collaboration with colleagues internationally, she continues to be actively involved in clinical investigation and capacity building for thalassemia patients in Asia. Much of this work is conducted through Hemoglobal®, a charity which Olivieri founded in 2004 and of which she remains Executive Director.

KIM PERNELL-GALLAGHER (Lab Fellow 2012-14) is a PhD candidate in Sociology at Harvard University. Her research explores the organizational processes and institutional conditions that facilitate undesirable organizational behavior, especially in financial markets. Her dissertation investigates how different, longstanding beliefs about order and rationality in the U.S., Canada, and Spain—three countries that subscribed to the same international regulatory standards—influenced the divergent development of banking regulation in the years leading up to the recent global financial crisis. Other past and ongoing projects have examined the drivers of American financial deregulation, the spread of complex financial instruments across commercial and investment banks, and the chief risk officer's ironic promotion of riskier derivatives in the American banking industry.

GENEVIEVE (GENNY) PHAM-KANTER (Lab Fellow 2011-15) is an Assistant Professor in the Department of Health Management and Policy in the School of Public Health at Drexel University. Her research focuses on policy questions related to physician-industry relationships and conflicts of interest in medicine. Other research interests include pharmaceutical and medical device policy, physician behavior and physician labor markets, and empirical ethics and empirical health law. Methodologically, she specializes in statistical methods used for causal inference. Prior to joining Drexel, she was an Assistant Professor jointly in the Colorado School of Public Health on the University of Colorado Anschutz Medical Campus and in the Department of Economics at the University of Colorado, Denver; she also held a Research Fellow appointment at Princeton University. Her research has been published in health policy and medical journals such as *Milbank Quarterly*, *JAMA Internal Medicine*, and *PLoS Medicine*, and she has received grants for bioethics research from the Greenwall Foundation and the Edmond J. Safra Center for Ethics. She holds PhD degrees in Economics and Sociology from the University of Chicago.

TREVOR POTTER is the founding President and General Counsel of the Campaign Legal Center, a non-profit organization focused on improving the U.S. campaign finance and election process. He is also a Senior Advisor to Issue One, whose mission is to build a coalition to fix the biggest issue affecting democracy today: the distortions and affects of money in politics. Potter is one of the country's best-known and most experienced campaign and election lawyers. He is a former Commissioner (1991-95) and Chairman (1994) of the Federal Election Commission. He advised the authors of the McCain-Feingold reform legislation and more recently served as legal counsel to Stephen Colbert's SuperPAC "Americans for a Better Tomorrow, Tomorrow," which spotlighted the role of secret money in the 2012 election. Potter was also General Counsel to Senator John McCain's 2000 and 2008 presidential campaigns. Potter has been described by the *American Bar Association Journal* as "hands-down one of the top lawyers in the country on the delicate intersection of politics, law, and money." He is a Nonresident Senior Fellow at the Brookings Institution and has published several books and articles in the field. Potter has taught campaign finance law at the University of Virginia School of Law and Oxford University. He is a member of the American Law Institute and serves on its Members Consultative Group for Principles of Election Law and has been a member or Chair of several American Bar Association election-law related Committees and Task Forces. He is a graduate of Harvard College and the University of Virginia School of Law.

PAUL ROMER, an economist and policy entrepreneur, is University Professor at New York University and Director of the Marron Institute of Urban Management. He is also the founding Director of the NYU Stern Urbanization Project. The Urbanization Project conducts applied research on the many ways in which policymakers in the developing

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world can use the rapid growth of cities to create economic opportunity and undertake systemic social reform. Before coming to NYU, Romer taught at Stanford's Graduate School of Business. While there, Romer took an entrepreneurial detour to start Aplia, an education technology company dedicated to increasing student effort and classroom engagement. Romer serves on the Board of Trustees for the Carnegie Endowment for the Advancement of Teaching. He is also a member of the Board of Directors for Community Solutions, a national not-for-profit dedicated to strengthening communities and ending homelessness. In 2002, he received the Recktenwald Prize for his work on the role of ideas in sustaining economic growth.

SUSANNAH ROSE (Lab Fellow 2010-14, Collaborative Research Project 2014-15, Lab Committee 2012-) is currently the Director of Bioethics Research & Policy in the Department of Bioethics at Cleveland Clinic and an Assistant Professor at Case Western Reserve University. She received her PhD from Harvard University's Health Policy Program in 2010 and an MS in Bioethics from Union College/Albany Medical Center in 2006. A Columbia University-trained clinical social worker, Rose practiced at Memorial Sloan-Kettering Cancer Center for more than eight years before attending the PhD program at Harvard. While at Harvard, she was a National Institute of Mental Health Pre-Doctoral Fellow, an Edmond J. Safra Graduate Fellow, and a Pre- and Post-Doctoral Fellow at Massachusetts General Hospital (MGH) sponsored by the National Cancer Institute (NCI). She has published and presented in many areas of bioethics, conflicts of interest, and health policy. Her research focuses on conflicts of interest in medicine, academic medical centers, and patient advocacy groups. In addition to generous support from the Edmond J. Safra Research Lab, Rose has received research funding from the National Institutes of Health (NIH) and the Greenwall Foundation.

MALCOLM SALTER (Lab Committee 2010-) is the James J. Hill Professor, Emeritus at the Harvard Business School and Senior Faculty Associate at Harvard's Edmond J. Safra Center for Ethics. Since joining the HBS faculty in 1967, his teaching and research has focused on issues of organizational strategy, corporate governance, and institutional corruption. His most recent book *Innovation Corrupted* (Harvard University Press, 2008) addresses the origins, social pathology, and legacy of Enron's collapse. In addition to his scholarly activities, Salter served as Senior Associate Dean for External Relations from 2003 to 2006. He also served as Faculty Chair of the Advanced Management Program and the International Senior Managers Program (the School's two most senior executive education programs) and as the leader of various other faculty groups throughout the School. From 1986 to 2006, Salter was also President of Mars & Co., a strategy-consulting firm with offices in Greenwich (CT), London, Paris, San Francisco, Tokyo, and Shanghai. Salter is a graduate of Harvard University, where he received his AB, MBA, and DBA degrees.

DAVID STUCKLER is a Professor of Political Economy and Sociology at University of Oxford and Research Fellow of the London School of Hygiene and Tropical Medicine and Chatham House. He has written over 140 peer-reviewed scientific articles on global health in *The Lancet*, *British Medical Journal*, and *Nature*, in addition to other major journals. His book about the global chronic-disease epidemic, *Sick Societies*, was published by Oxford University Press in 2011. He is also an author of *The Body Economic*, published by Penguin Press in 2013 and translated into more than ten languages. His work has been featured on the covers of *The New York Times* and *The Economist*, among other venues. *Foreign Policy* named him one of the top 100 global thinkers of 2013.

SUJAY TYLE is currently a senior at Harvard University. Recently he was on leave from Harvard after receiving a Thiel 20 Under 20 Fellowship to pursue some entrepreneurial endeavors in California. There, he worked on two high growth companies—Scopely and Hired.com—and was named to the Forbes 30 Under 30 list for his work.

BARRY R. WEINGAST is the Ward C. Krebs Family Professor in the Department of Political Science and a Senior Fellow at the Hoover Institution at Stanford University, where he chaired the Department of Political Science. Weingast's research focuses on the interaction of politics, economics, law, and history, emphasizing the political and legal foundations of markets, constitutions, and democracy and the political-economics of development. He has written extensively on problems of federalism and decentralization, legal institutions, and the rule of law, regulation, and democracy. Weingast is the author of several books, including *Violence and Social Orders: A Conceptual Framework for Interpreting Recorded Human History*, with Douglass C. North and John Joseph Wallis (Cambridge University Press, 2009); *In the Shadow of Violence: The Problem of Development for Limited Access Order Societies*, with Douglass C. North, John Joseph Wallis, and Steven B. Webb (Cambridge University Press, 2013); and *Analytic Narratives*, with Robert H. Bates, Avner Greif, Margaret Levi, and Jean-Laurent Rosenthal (Princeton University Press, 1998); and the editor of *The Oxford Handbook of Political Economy*, with Donald Wittman (Oxford University Press, 2006). He has received numerous awards, including the James L. Barr Memorial Prize in Public Economics (1981); the William H. Riker Prize in Political Science (2006); the Daniel Elazar Award for Distinguished Scholarly Contributions to the Study of Federalism and Intergovernmental Relations (2012); Distinguished Scholar Award in Public Policy from the Martin School of Public Policy, University of Kentucky (2001); and Mary Parker Follett Prize for the best paper in politics and history (1994, with Charles Stewart, and 1998). He is a member of the National Academy of Sciences and the American Academy of Arts and Sciences.



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