aaron.
Introduction

Lab by the numbers

Lab snapshots by year
- 2010-11: Year 1
- 2011-12: Year 2
- 2012-13: Year 3
- 2013-14: Year 4
- 2014-15: Year 5

Lab activities
- Events
- Hackathon
- Working Papers
- Blogs
- E-books and Compilations
- Podcasts

Lab masthead
In the fall of 2009, Lawrence Lessig launched a conversation about a practical ethical problem called “institutional corruption.” Lessig launched this conversation at the Edmond J. Safra Center for Ethics, an appropriate home since “institutional corruption” had first been introduced by the Center’s founder, Dennis F. Thompson. And it was timely too, as the world was still reeling from a financial collapse that had led many to doubt the integrity of our most important institutions.

That conversation was launched quite literally—with a series of public lectures from a wide range of fields aiming to map what the Center sought to study. Then in the following year, Lessig created a Research Lab at the Center. By design, the Lab aimed to study and address fundamental problems of ethics in a way that is of practical benefit to important institutions of government and society around the world. The Lab’s first undertaking: tackling the problem of institutional corruption.

What is institutional corruption?

“Institutional corruption is manifest when there is a systemic and strategic influence which is legal, or even currently ethical, that undermines the institution’s effectiveness by diverting it from its purpose or weakening its ability to achieve its purpose, including, to the extent relevant to its purpose, weakening either the public’s trust in that institution or the institution’s inherent trustworthiness.”

— from “Institutional Corruption, Defined” by Lawrence Lessig

The Lab on institutional corruption focused on widespread or systematic practices that undermine the integrity of institutions or public trust in institutions. Unlike more frequently studied examples of individual corruption (such as bribery, or other familiar violations of law or ethics), institutional corruption tends to involve practices that are legal, even currently ethical. The Lab studied a wide range of important institutions with the ultimate goal of producing a set of practical tools that might be used both to understand the dynamic of institutional corruption and to respond to it.

The work of the Lab was conducted in large part by the Edmond J. Safra Lab Fellows, a fellowship program created specifically for this purpose. The fellowship program drew scholars, researchers, and practitioners from a wide range of disciplines across academia, industry, and government. The core of the Lab was made up of residential Lab Fellows, who devoted the majority of their time to the research project and participated in a weekly seminar. In addition, the Lab hosted non-residential Fellows and collaborators. Collaborative research that integrated the work of different fields was a strong component of the Lab’s work.

Fellows and affiliates of the Lab produced an enormous amount of original research, covering a wide range of institutional contexts. They developed a vocabulary and understanding of the dynamic that “institutional corruption” presents. Their work showed more clearly how difficult it would be to change the institutional norms and practices that manifest this corruption. The Lab developed a framework that provides a way to map “institutional corruption,” and remedy it—as well as seeded a generation of scholarship addressing it. This booklet is a brief overview of the work of the Lab over a five-year period.

A gift from Mrs. Lily Safra, given in 2010 in memory of her husband, Edmond, supported much of the work of the Lab. Mrs. Safra, a long-time friend and supporter of the Center, recognized the significance of the role that new research would play in the Center’s development, ensuring that the Center’s work will become even more relevant in the future. The Edmond J. Safra Center for Ethics is endlessly grateful for the support and confidence shown in our work by Mrs. Lily Safra.
LAB BY THE NUMBERS

People & Projects: 201
Fellows: 179
Collaborative research projects: 11
Staff (past and present): 11

IC Events: 202
Lab seminars: 124
Public Lectures: 32
Workshops: 26
Conferences: 9
Research Bonanzas: 4
Mapping seminars: 3
Film screenings: 3
Hackathon: 1

Publications on IC: 588
Articles: 265
Blog posts: 182
Working Papers: 67
Book chapters: 35
Books: 15
Podcasts: 15
Compilations: 5
E-books: 4

Clockwise: “Harvard” (2010) by Sreedhari Desai; Ron Suskind; Sheila Kaplan, Bettina Neuefeind, Lisa Cosgrove
LAB FELLOWS AND PROJECTS (RESIDENTIAL)

- Kirsten Austad, “The Pharmaceutical Industry and Medical Students: How Does the Story Begin?”
- Abigail Brown, “Institutional Corruption of the Audit Profession”
- Sreedhari Desai, “Moral Cues: Taking on the Goliath of Corporate Corruption”
- Michael Jones, “Cultural Cognition and Public Campaign Financing”
- Jonathan H. Marks, “The Ethical Implications of Industry Interactions in Health-Related Food Research and Nutrition Practice”
- Seana Moran, “The Turbulence of Novelty: Creative or Corrupt?”
- Susannah Rose, “Patient Advocacy Organizations and Institutional Conflicts of Interest”
- Aaron Swartz, “How Congress Works”

LAB FELLOWS AND PROJECTS (NON-RESIDENTIAL)

- Chris Hayes, “The Crisis of Authority in American Life”
- Abby Larson, “An Institutional Biography of Crisis”
COLLABORATIVE RESEARCH PROJECTS

- **Mahzarin Banaji**, “Generating Evidence from Psychology and Neuroscience on Causes, Consequences, and Change”
- **Daniel Carpenter**, “Clearinghouse Institutions for Conflict-of-Interest Issues in Medical Products”
- **Dan Kahan**, “Cultural Cognition and Public Campaign Financing”
- **Robert Reich**, “Congress and Nonprofit Foundations”
- **Christopher Robertson**, “Varying Disclosure Policy for Biomedical Journal Articles: A Randomized Controlled Trial of Remedies for Financial Disclosure of Science”

FACULTY COLLABORATORS

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Jerome Avorn</td>
<td>Lisa Lehmann</td>
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<td>Allen Shaughnessy</td>
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<td>Eric Campbell</td>
<td>Malcolm Salter</td>
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<td>Aaron Kesselheim</td>
<td>Donald Thompson</td>
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RESEARCH ASSISTANTS

<table>
<thead>
<tr>
<th>Name</th>
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</thead>
<tbody>
<tr>
<td>Ming Cheung</td>
<td>Peter Olson</td>
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<tr>
<td>Albert Cui</td>
<td>Marissa Pan</td>
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<tr>
<td>Dominic DeNunzio</td>
<td>Hollie Russon Gilman</td>
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<td>Josh Glasser</td>
<td>Hayden Stone</td>
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<td>Brianna Goodale</td>
<td>Katherine Sylvan</td>
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<td>Shaina Lee Trotta</td>
<td>Piercarlo Valdesolo</td>
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<tr>
<td>Steven Lehr</td>
<td>Jessica Villegas</td>
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<tr>
<td>Janet Lu</td>
<td>Matt Wansley</td>
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<tr>
<td>Jill Meriweather</td>
<td>Emily Wheeler</td>
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<tr>
<td>Zamyla Morgan</td>
<td>Stephanie Woods</td>
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<tr>
<td>Jesse Nee-Vogelman</td>
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</tbody>
</table>

COMMITTEES

- **Psychological Mechanisms**: Kirsten Austad, Sreedhari Desai, Mike Jones, Jennifer Sheehy-Skeffington
- **Definitions**: Marc-Andre Gagnon, Mike Jones, Jonathan H. Marks, Seana Moran, Susannah Rose
- **Tools/Measurement**: Abby Brown, Lisa Cosgrove, Stephanie Dant, Roman Feiman, Jonathan H. Marks, Aaron Swartz

2010-11 HIGHLIGHTS

**Network Fellowships**: Looking for ways to build a broader community, Research Director Neeru Paharia created the Network Fellowship program. The program aimed to connect a cross-disciplinary group of scholars and practitioners around the world who worked independently on issues of institutional corruption as academic research projects or applied within their organizations. The first Call for Applications was issued in 2010-11, and the Lab welcomed its inaugural class of Edmond J. Safra Network Fellows the following year.

**The Lab got a website!** Research Director Neeru Paharia worked with Center staff and designers to create and launch www.ethics.harvard.edu/lab, which included a Lab blog.
2011-12: YEAR 2
Director, Lawrence Lessig // Research Director, Neeru Paharia

LAB FELLOWS AND PROJECTS (RESIDENTIAL)
- **Abigail Brown**, “Institutional Corruption of the Audit Profession”
- **Yuval Feldman**, “The Contribution of Ambiguity to the Creation and Endurance of Misconduct in Organizations”
- **Michael Jones**, “Cultural Cognition and Public Campaign Financing”
- **Paul Jorgensen**, “Political Money and the Crisis in Political Representation”
- **Celia Moore**, “The Role of Leadership in Institutional Corruption’s Persistence and Change”
- **Genevieve Pham-Kanter**, “Conflicts of Interest at the FDA: Effects on Drug Approval and Drug Safety”

INVESTIGATIVE JOURNALIST FELLOW (RESIDENTIAL)
- **Sheila Kaplan**, “The Economy of Influence Shaping the Environment: Documenting Institutional Corruption at the Environmental Protection Agency”
LAB FELLOWS AND PROJECTS
(NON-RESIDENTIAL)
- Lisa Cosgrove, “A Systematic Review of Treatment Guidelines for Depression: Implications for Informed Decision Making”
- Sreedhari Desai, “Moral Cues: Taking on the Goliath of Corporate Corruption”
- Daniel Effron, “Counterfactual Transgressions: A Psychological Process that Promotes Unethical Behavior”
- Jonathan H. Marks, “The Ethical Implications of Industry Interactions in Health-Related Food Research and Nutrition Practice”
- Clayton Peoples, “Did Campaign Contributions and Congressional Corruption Lead to the Global Financial Crisis?”
- Susannah Rose, “The Use of Extensive Public Data to Inhibit Corruption by Promoting Transparency of Industry Relationships of Physicians and Academic Medical Centers”
- Sunita Sah, “Conflicts of Interest and the Potential and Pitfalls of Disclosure”

NETWORK FELLOWS
(NON-RESIDENTIAL, UNFUNDED)
- Michael Blanding
- Jennifer Bussell
- Carl Elliott
- Marc-André Gagnon
- Daniel Newman
- Sergio Sismondo
- J.H. Snider
- Elizabeth Tenney
- Heather White

COLLABORATIVE RESEARCH PROJECTS
- Mahzarin Banaji, “Generating Evidence from Psychology and Neuroscience on Causes, Consequences, and Change”
- Daniel Carpenter, “Clearinghouse Institutions for Conflict-of-Interest Issues in Medical Products”
- Dan Kahan, “Cultural Cognition and Public Campaign Financing”
- Robert Reich, “Congress and Nonprofit Foundations”
- Christopher Robertson, “Varying Disclosure Policy for Biomedical Journal Articles: A Randomized Controlled Trial of Remedies for Financial Disclosure of Science”

FACULTY COLLABORATORS
- Jerome Avorn
- Harold Bursztajn
- Eric Campbell
- Guy Chisholm
- Thomas Ferguson
- Archon Fung
- Aaron Kesselheim
- David Korn
- Lisa Lehmann
- Jennifer Lerner
- Malcolm Salter
- Allen Shaughnessy
- Susan Silbey
- Donald Thompson
- Kathleen Vohs

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- Albert Cui
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- Choralyne Dumesnil
- Karissa Fleming
- Temitope Folaranmi
- Ryan Galisewski
- Brianna Goodale
- Igor Gorlach
- Peter Grogan
- Magdalina Gugucheva
- Ida Hempel
- Kevin Hong
- Cindy Hsu
- Gordon Kraft-Todd
- Joshua Krug
- Victoriya Levina
- Shengxi Li
- Paul Meinshausen
- James Patrick O’Leary
- Uzoma Ononogbu
- Marissa Pan
- Katherine Park
- Michael Phillis
- Julio Picard
- Laquesha Sanders
- Troy Schuler
- Sabrina Sun
2011-12 HIGHLIGHTS

Innocentive: Challenge on Institutional Corruption • The Lab partnered with Innocentive to launch the “Challenge on Institutional Corruption”—a contest that challenged the public to identify systems that could monitor potential corrupting forces within public and private institutions. The Challenge asked Solvers to develop an innovative system or set of tools that would facilitate the detection and aggregation of information regarding corrupting forces within institutions such as government, regulatory agencies, businesses and professions, including medicine, academia and the law, in a way that is easily accessible and useful to relevant constituencies.

The prize—approximately $8,000—went to two computational statisticians in Columbia, Juan Pablo Marín Díaz and Sebastián Pérez Saaibi, for their monitoring system, idoubt.us. Juan Pablo and Sebastián were also invited to be Network Fellows in 2012-13.

Republic, Lost: How Money Corrupts Congress—and a Plan to Stop It • Lessig’s Republic, Lost was published in October 2011. In a departure from the topics of his previous books, Republic, Lost outlines what Lessig considers to be the systemic corrupting influence of big money on American politics, which serves as a paradigmatic case study of institutional corruption.
LAB FELLOWS AND PROJECTS (RESIDENTIAL)

- **Yuval Feldman**, “The Implicit and Explicit Effects of Law on Ethical Behaviors in Organizations”
- **Adriane Gelpi**, “Public Deliberation as a Tool to Mitigate Institutional Corruption in Health Policymaking: Toward a Typology of Deliberative Processes”
- **Garry Gray**, “The Collision of Institutional Norms: Examining Academic-Industry Relationships in the Contemporary Research University”
- **Marie Gryphon Newhouse**, “Think Tank Ethics: A Study of Institutional Practices and a Roadmap for Reform”
- **Maryam Kouchaki**, “Professions, Professionals, and Morality”
- **Donald Light**, “The Pharmaceutical Corruption of Medicine—And How to Stop It”
- **Genevieve Pham-Kanter**, “Conflicts of Interest at the FDA: Effects on Drug Approval and Drug Safety”
INVESTIGATIVE JOURNALIST FELLOWS (RESIDENTIAL)
- Gregg Fields, “Institutional Corruption Challenges Facing Financial Regulation and How They Threaten U.S. Power”
- Zachary Fox, “Affordable Housing: Exploring the Possibility of the Role of Campaign Finance in Publicly-Funded Real Estate Development”
- Ted Gup, “Who Shall Guard The Guard?”
- Sheila Kaplan, “Institutional Corruption Television (ICTV)”
- Ken Silverstein, “The Industry of Ideas: Funding and Agendas at Think Tanks” (non-residential)
- Brooke Williams, “Idea Laundering: The Growing Influence of Corporate-Backed Think Tanks” (non-residential)

SENIOR FELLOW (RESIDENTIAL)
- Ron Suskind

LAB FELLOWS AND PROJECTS (NON-RESIDENTIAL)
- Abigail Brown, “Auditors: A Case Study of Institutionalized Corruption in the Professions”
- Hansoo Choi, Hyoung-Goo Kang, & Changmin Lee, “Too Big to be Imprisoned: Evidence from the Korean Judicial System”
- Sreedhari Desai, “Ethical Nudges: Taking on the Goliath of Corporate Corruption”
- Oguzhan Dincer, “Measuring Illegal and Legal Corruption in the United States”
- Yoav Dotan, “Corruption, Institutional Corruption, and Gate-Keepers in Public Procurements”
- Katherine Hall, “Understanding Resistance to Ethical Change in Large Law Firms”
- Alison Hwong, “Trust Me, I’m a Doctor: Patient Interpretations of Physician Payment Disclosure”
- Michael Jones, “Cultural Cognition and Campaign Finance Reform”
- Paul Jorgensen, “Political Money and the Crisis in Political Representation”
- Jessica Kennedy, “The Socialization Function of Hierarchy”
- Jonathan H. Marks, “Shifting the Focus from Pharma to Food: Industry Sponsorship and Partnership in Health-Related Food Research, Nutrition Education and Practice”
- Maggie McKinley, “The Language of Lobbying”
- Susannah Rose, “Investigating Financial Conflicts of Interest Among Patient Advocacy Organizations”
- Sunita Sah, “Rejecting Conflicts of Interest and Making Disclosure Work”
- Irma Sandoval-Ballesteros, “Beyond Bribes: Confronting Structural Corruption in Transitional Countries”
- J.H. Snider, “Alleviating Think Tank Corruption”
- Paul Thacker, “On the Hill: Thoughts on Work, Politics, and America by Staffers Running the U.S. Congress”
- Daniel Weeks, “New Democracy: Integrating Theory and Practice to Shape a New Agenda for Democratic Reform”

NETWORK FELLOWS (NON-RESIDENTIAL, UNFUNDED)
Elinor Amit
Pavel Atanasov
Rifat Azam
Michael Blanding
Eli Bukspan
Jennifer Bussell
Elizabeth Doty
Mirko Draca
Alexander Funcke
Roman Galperin
Yehonatan Givati
Nancy Lubin
Juan Pablo Marín Díaz
Michael Morisy
Mahdi Naamneh
Daniel Newman
Clayton Peoples
Sebastián Pérez Saabbin
Fabio Polverino
Mildred Schwartz
Rebecca Shapiro
Heather White
Matthew Winters
Jay Youngdahl
VISITING LAB FELLOWS (UNFUNDED)

- Susann Fiedler
- Justin O’Brien

COLLABORATIVE RESEARCH PROJECTS

- Mahzarin Banaji, “Generating Evidence from Psychology and Neuroscience on Causes, Consequences, and Change”
- Dan Kahan, “Cultural Cognition and Public Campaign Financing”
- Christopher Robertson, “Blinding Science”

FACULTY COLLABORATORS

Jerome Avorn  David Korn
Eric Campbell  Lisa Lehman
Dan Carpenter  Jennifer Lerner
Daniel Durand  Michael Norton
Thomas Ferguson  Malcolm Salter
Archon Fung  Allen Shaughnessy
James Greiner  Susan Silbey
Aaron Kesselheim  Dennis F. Thompson

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Svilena Bochukova  Gordon Kraft-Todd
Graciela Carrasco  Katherine Lee
Ayn Cavicchi  Christopher Luna
Ming Yu Cheung  Perusi Namulwa
Brendan Cosgrove  Uzoma Ononogbu
Jonathan Darrow  Kenneth Oshita
Julie Dorais  Michael Phillis
Adabelle Ekechukwu  Laquesha Sanders
Melaine Fontes  Troy Schuler
Rebecca Gauthier  Elvira Sihvola
Bri Goodale  Sebastian Sosman
Igor Gorlach  Daniel Sung
Jennie Gottschalk  Marina Villeveuve
Peter Grogan  Justin Zelin

QUALITATIVE METHODS WORKING GROUP:

Maggie McKinley, Marie Newhouse (organizers), Hansoo Choi, Clara Cibrario, Oz Dincer, Zach Fox, Donald Light, Jennifer Miller, Brooke Williams, Jay Youngdahl

THEMATIC GROUP ON IC IN FINANCE:

Jay Youngdahl (organizer), Gregg Fields, Ted Gup, Sheila Kaplan, Kimberly Pernell-Gallagher, James Greiner
2012-13 HIGHLIGHTS

Law and Society Association (LSA) Annual Meeting • Garry Gray and Mark Somos curated a series of five panels devoted entirely to topics in IC which were presented at the Annual Meeting of the LSA in Boston on May 30-June 2, 2013. The Lab was represented by over 25 Fellows and affiliates (past and present, from near and far), who chaired sessions and spoke on topics such as Professionalism and Unethical Behavior; Why Peers Reject Whistleblowers; and Democracy in Poverty, among many others. The LSA panels ended with a dinner where Fellows exchanged ideas and reflected on their own and the Lab’s progress of the past three years.

Journal of Law, Medicine & Ethics (JLME) • Special Issue: Marc Rodwin put together a special issue in the JLME on Conflicts of Interest in Medicine. Articles contributed by Lab Fellows and Faculty Affiliates include the “Introduction: Insights from a National Conference” by Aaron Kesselheim and David Orentlicher; “Effect of Financial Relationships on the Behaviors of Health Care Professionals: A Review of the Evidence” by Christopher Robertson, Susannah Rose and Aaron Kesselheim; “Conflicts of Interest and Your Physician: Psychological Processes That Cause Unexpected Changes in Behavior” by Sunita Sah; and “Conflicts of Interest, Institutional Corruption, and Pharma: An Agenda for Reform” by Marc Rodwin.

To date, the special issue of the JLME and the LSA panels constituted the most expansive and far-reaching ventures of IC material into academic print and the academic conference circuit.
2013-14: YEAR 4
Director, Lawrence Lessig // Research Directors, William English and Mark Somos

LAB FELLOWS AND PROJECTS (RESIDENTIAL)

- **Avlana Eisenberg**, “Incarceration Incentives: A Comparative Analysis of Public and Private Prisons”
- **Talia Fisher**, “Institutional Corruption in the Courtroom”
- **Adriane Gelpi**, “Public Deliberation as a Tool to Mitigate Institutional Corruption in Health Policymaking: Toward a Typology of Deliberative Processes”
- **Michelle Mello**, “Ensuring Integrity in Faculty Consulting Agreements With Industry”
- **Marie Newhouse**, “Think Tank Ethics: A Study of Institutional Practices and a Roadmap for Reform”
- **Katherine Silz Carson**, “Reducing Toleration of Institutional Corruption”
- **Laurence Tai**, “Transparency and Ethics Rules in Combating Regulatory Capture”
INVESTIGATIVE JOURNALIST FELLOWS (RESIDENTIAL)

- Gregg Fields, “Institutional Corruption Challenges Facing Financial Regulation and How They Threaten U.S. Power”
- Sheila Kaplan, “Good Souls, Corrupted”
- Jim Morris, “Failing America’s Workers: How the Department of Labor’s Occupational Safety and Health Administration has Capitulated to Industry and all but Stopped Regulating Workplace Toxins” (non-residential)
- Ken Silverstein, “The Industry of Ideas: Funding and Agendas at Think Tanks” (non-residential)
- Brooke Williams, “Corporate Agendas, Think Tanks, and the Shaping of Public Policy”

SENIOR FELLOW (RESIDENTIAL)

- Ron Suskind

LAB FELLOWS AND PROJECTS (NON-RESIDENTIAL)

- Elinor Amit & Alek Chakroff, “The Effect of Representational Format on the Justification of Institutional Corruption”
- Christine Baugh, “NCAA: Concussions and Corruption in College Sports”
- Oguzhan Dincer & Michael Johnston, “Corruption Database and Corruption in America (CiA) Indexes”
- Yoav Dotan, “Corruption, Institutional Corruption, and Gate-Keepers in Public Procurements”
- Elizabeth Doty, “Revealing and Addressing ‘Commitment Drift’ in Business: Developing an Employee Survey and Testing the Commitment Drift Scorecard”
- Katherine Hall, “Understanding Resistance to Ethical Change in Large Law Firms”
- Kate Kenny, “Whistleblowing in Banking Organizations”
- Maryam Kouchaki, “The Effectiveness of Corporate Ethics and Compliance Programs”
- Jeffrey Milyo, “Institutional Determinants of Public Trust and Confidence in State Government”
- Marc Rodwin, “Institutional Corruption and the Pharmaceutical Industry”
- Susannah Rose, “Investigating Financial Conflicts of Interest Among Patient Advocacy Organizations”
- Irma Sandoval-Ballesteros, “Beyond Bribes: Confronting Structural Corruption in Transitional Countries”
- Miriam Schwartz-Ziv, “Does the Gender of Directors Matter?”

NETWORK FELLOWS (NON-RESIDENTIAL, UNFUNDED)

Meri Avetisyan
Nikola Biller-Andorno
Hans Blom
Gillian Brock
Lisa Cosgrove
Luis De Sousa
Elena Denisova-Schmidt
Amir Farmanesh
Ted Gup
Gal Kober
Chandu Krishnan
Roberto Laver
Donald Light
Robert Lucas
Carmen Mailloux
Carlos Mariano
Mosquera
Jonathan H. Marks
Carla Miller
Mihaylo Milovanovitch
Miriam Muethel
Ghanem Nuseibe
Gustavo Oliveira
Bart Penders
Thaddeus Pope
Simona Ross
Ruchi Sanghani
Alisha Sett
Paul Thacker
Daniel Weeks
Jay Youngdahl
Dieter Zinnbauer

VISITING LAB FELLOWS (UNFUNDED)

- Susan Ditkoff
- Justin O’Brien
COLLABORATIVE RESEARCH PROJECTS

- **James Greiner**, “Potential Corruption in Institutions at the Intersection of Credit and Consumer Financial Distress”
- **Christopher Robertson**, “Blinding Science”

FACULTY COLLABORATORS

Mahzarin Banaji  
Eric Campbell  
Guy Chisholm  
Daniel Durand  
Ted Eisenberg  
Archon Fung  
Francesca Gino  
Steven Joffe  

Aaron Kesselheim  
David Korn  
Issi Rosen Zvi  
Malcolm Salter  
Kate Shaw  
Susan Silbey  
Dennis F. Thompson

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Jason Dong  
Katie Foster  
Philippa Greer  
Katherine Lee  

Ryan Lipes  
Christopher Magnani  
Lynne Meyer-Gay  
Kaitlyn Perry  
Troy Schuler  
Jack Schultz  
Caelyn Stephens  
Marsha Sukach  
Daniel Sung  
Brian Thayer  
Akshay Verma  
Susan Zhu

2013-14 HIGHLIGHT

*Journal of Law, Medicine & Ethics (JLME)*

**Special Issue** · Marc Rodwin and editor John Elder worked to create a special, all-Lab issue of the JLME featuring 16 articles by Lab Fellows that investigate the corruption of pharmaceutical policy, each taking a different look at the sources of corruption, how it occurs and what is corrupted. The articles address five topics: systemic problems, medical research, medical knowledge and practice, marketing, and patient advocacy organizations. They are available online and appeared in the fall 2013 issue of the *JLME.*
LAB FELLOWS AND PROJECTS (RESIDENTIAL)

- **Elinor Amit**, “The Effect of Representational Format on the Justification of Institutional Corruption”
- **Andromachi Athanasopoulou**, “Exploring possible mismatches between academics’ and managers’ views with regards to business schools’ role in developing responsible leaders”
- **Frank Dobbin**, “Institutional Discrimination in the Academy: Toward an Evidence-Based Rubric for Fighting In-Group Bias in the Professoriate”
- **Avlana Eisenberg**, “Incarceration Incentives: A Comparative Analysis of Public and Private Prisons”
- **Israel Finkelshtain**, “Choice of Environmental Regulation in the Presence of Political Influence”
- **Richard Painter**, “No Taxation without Representation: A Conservative Agenda for Campaign Finance Reform”

PPN INVESTIGATIVE JOURNALIST FELLOWS (RESIDENTIAL)

- **Norm Alster**, “Institutional Corruption at the FCC: A History and Roadmap to Reform”
- **Sebastian Jones**, “Shadow Lobby: The Rise of DC’s Public Relations Industry and the Loss of Transparency”
- **Samuel Loewenberg**, “Broken Promise: A research proposal to investigate the political and institutional barriers to foreign aid reform”
- **Brooke Williams** (non-residential), “Federal Prosecutorial Misconduct and Accountability”

SENIOR FELLOW (RESIDENTIAL)

- **Ron Suskind**, PPN Director
LAB FELLOWS AND PROJECTS
(NON-RESIDENTIAL)

- **Katherine Anderson**, “The Ethical Spectacle: Applications of Creative Grassroots Activism to the Anti-Corruption Movement”
- **Christine Baugh**, “Combating Concussions and Corruption in the NCAA: Implementing tools to combat corruption and preserve athlete health”
- **Xiaogang Deng**, “Examining Effects of Guanxi Networks as an Informal Institutional Factor on Corruption in China”
- **Oguzhan Dincer & Michael Johnston**, “Corruption Database and Corruption in America (CiA) Indexes”
- **Yuval Feldman**, “Expressive Effects of Ethical Codes: An Experimental Survey of U.S. Employees’ Interpretation, Understanding, and Implementation of Institutional Ethical Policies”
- **Kate Kenny**, “Whistleblowing in Banking Organizations”
- **Maryam Kouchaki**, “The Effectiveness of Corporate Ethics and Compliance Programs”
- **Jooa Julia Lee**, “Creating Ethics ‘nudges’ to Neutralize Institutional Corruptions”
- **Lynda Powell**, “American Legislatures Campaign Finance Project”
- **Sunita Sah**, “Increasing Transparency: The Potential for Disclosure to Manage Conflicts of Interest”
- **Mark Somos**, “The Machiavellian Momentum: Languages of institutional corruption from Renaissance commercial republicanism, through early modern secularizations of trust, to the state-of-nature baseline of American constitutional design”
- **Thomas Stratmann**, “Cronyism in Congress? Evidence from Stock Trades”

NETWORK FELLOWS
(NON-RESIDENTIAL, UNFUNDED)

- Ori Aronson
- Gillian Brock
- Seletha Butler
- Hongming Cheng
- James Corbett
- Lisa Cosgrove
- Alexandru Costache
- Elena Denisova-Schmidt
- Elizabeth Doty
- Jingwu Feng
- Linda Fisher
- Michael Flaheimer
- Marianna Fotaki
- Duncan Friend
- Dana Gold
- Miguel González-Marcos
- Paul Gowder
- Garry Gray
- Thomas Groll
- Thomas Hilde
- Paul Holden
- Solomon Kahn
- Aleksandr Khechumyan
- Gal Kober
- Emily Kroshus
- Elvira Leontyeva
- Libby Lewis
- Jamus Lim
- Robert Lucas
- Carmen Mailloux
- Jonathan H. Marks
- Colleen Mathis
- Scott Methe
- Carla Miller
- Mariano Mosquera
- Miriam Muethel
- Lise Olsen
- Jacob Park
- Marine Petrosyan
- Christopher Phillips
- Dima Qato
- Faazia Rashid
- Barbara Redman
- Wallace Roberts
- Jeffrey Robinson
- Justin Schlosberg
- Krisztian Szabados
- Paul Taylor
- Nikolaos Theodorakis
- Mary Báthory Vidaver
- Celestine Warren
- Leah Wawro

VISITING LAB FELLOWS (UNFUNDED)

- **Eugen Dimant**
- **Justin O’Brien**

COLLABORATIVE RESEARCH PROJECTS

- **Francesca Gino, Jooa Julia Lee, Bidhan Parmar**, “Creating Ethics ‘nudges’ to Neutralize Institutional Corruptions”
- **James Greiner**, “Potential Corruption in Institutions at the Intersection of Credit and Consumer Financial Distress”
- **Marcia Hams, Wells Wilkerson, Susannah Rose**, “Measuring the Effectiveness of Conflict-of-Interest Policies at Medical Schools and Teaching Hospitals"
COLLABORATIVE RESEARCH PROJECTS, cont.

- Christopher Robertson, “Blinding Science”

FACULTY COLLABORATORS

Daniel Durand  
Huihua Hu  
Aaron Kesselheim

David Korn  
Josh Margolis  
Malcolm Salter

RESEARCH ASSISTANTS

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Shawn Musgrave  
Kaitlyn Perry  
Leonard Powell  
Stephen Schultz  
Paris Taylor Singleton  
Shan Zhu

2014-15 HIGHLIGHT

Hacking iCorruption • On March 28-29, the Edmond J. Safra Center for Ethics and the MIT Center for Civic Media hosted a multidisciplinary hackathon to fix the systemic, legal corruption that is weakening public institutions around the world. More than one hundred developers, academics, journalists, designers, and community members gathered at the MIT Media Lab to produce tools to combat problems of institutional corruption across government and law, medicine and public health, academia and nonprofits, and finance and economics. The event was a tremendous success. Working with the Center’s Fellows and the research and data gathered over the last five years of the Edmond J. Safra Research Lab on Institutional Corruption, ten teams produced tools that will have a real impact in mitigating institutional corruption.
LAB ACTIVITIES

EVENTS

2009-10: SEEDING THE IDEA

In 2009-10, Lessig crafted a series of public lectures to seed the idea of the Lab’s project on institutional corruption to the community.

10/8/09: Lawrence Lessig, “Setting the Framework for the Question of Institutional Corruption”


2/11/10: David Korn, “Financial Conflicts of Interest in Academic Medicine: Whence They Came, Where They Went, Why They Vex Us So”


2010-11


Co-sponsored with the Berkman Center for Internet & Society, Harvard Law School

1/27/11: Congressman Jim Cooper, “Fixing Congress”

2/26/11: Wedding of Sreedhari Desai and Roman Shcherbakov

3/24/11: Governor Buddy Roemer, “Fixing Congress: A Republican View”

LAB ACTIVITIES/EVENTS CONTINUED

2011-12

9/1/11: “Republic, Lost: A conversation with Lawrence Lessig and David Gergen”
Co-sponsored with the Harvard Law School Library, the Center for Public Leadership, and the Berkman Center for Internet & Society


11/3/11: Franz Adlikofer, “Protection Against Radiation is in Conflict with Science”

12/6/11: “In the Dock: Lawrence Lessig Interrogates Jack Abramoff About Corruption”

2/4/12: Conference on Institutional Corruption

2/16/12: Drummond Rennie, “Clinical Trials: Is Corporate Sponsorship Compatible With Credibility?”

3/7/12: “Inside Job” film screening

3/8/12: Charles Ferguson, “Ethics, Governance, and National Economic Performance”

3/28-30/12: “Industry Sponsorship and Health-Related Food Research: Scientific Integrity, Ethical Challenges, and Policy Implications”
Co-sponsored with the Rock Ethics Institute, The Pennsylvania State University


6/27/12: Christopher Hayes, “Twilight of the Elites: America After Meritocracy” (moderated by Michael Jones)

2012-13

11/2/12: Institutional Financial Conflicts of Interest in Research Universities
Organized by David Korn; Co-sponsored with the Petrie-Flom Center for Health Law Policy, Biotechnology, and Bioethics, Harvard Law School


Co-sponsored with the Ash Center for Democratic Governance and Innovation, Harvard Kennedy School
12/3/12: Norman Ornstein, “America’s Dysfunctional Politics: Where Do We Go (And Where Should We Go) From Here”

2/21/13: Martin Gilens, “Affluence and Influence: Economic Inequality and Political Power in America”

3/7/13: John S. Reed, “Shareholder Value vs. Values – Comments from a Business Person”


4/25/13: “War on Whistleblowers” film screening

5/30-6/2/13: Law and Society Association Annual Meeting
Organized by Garry Gray and Mark Somos

2013-14

9/18/13: “Lawrence Lessig interviews Robert Kaiser”


10/17/13: Ron Suskind and Gus Schumacher on “The Right to Bear Farms”

11/1-2/13: “When Less Information is Better: Blinding as a Solution to Institutional Corruption”
Organized by Christopher Robertson and Aaron Kesselheim;
Co-sponsored with the Petrie-Flom Center for Health Law Policy,
Biotechnology, and Bioethics, Harvard Law School

Organized by Nir Eyal and Jennifer Miller;
Co-sponsored with the Petrie-Flom Center for Health Law Policy,
Biotechnology, and Bioethics, Harvard Law School, and
the Division of Medical Ethics, Harvard Medical School

2/19/14: Jeff Connaughton, “Why Wall Street Always Wins:
Washington Before and After the Financial Crisis”


5/23/14: “Institutional Corruption and the Capital Markets:
Financial Benchmark and Currency Manipulation, Enforcement Strategies, and Regulatory Redesign”
Organized by Justin O’Brien; Co-sponsored with the Center for Law,
Markets, and Regulation, The University of New South Wales, and
the Centre for International Finance and Regulation
LAB ACTIVITIES/EVENTS CONTINUED

2014–15

9/18/14: Zephyr Teachout, “Corruption in America”

10/2/14: John Rogers, “Is Fiduciary Capitalism the Future of Finance?”

10/20/14: Lawrence Lessig interviews Edward Snowden

Organized by Danny Miller, Ying Quan Tan, Brooke Williams, Matt Carroll, and Center staff; Co-sponsored with the MIT Center for Civic Media

3/31/15: “American Whistleblower Tour: Essential Voices for Accountability”
Organized by Dana Gold; Co-sponsored with the Government Accountability Project and Center for Public Interest Careers, Harvard College

4/9/15: Tyrone Hayes, “From Silent Spring to Silent Night: A Tale of Toads and Men”

5/1–2/15: Ending Institutional Corruption Conference

Acknowledgements

Thank you to our current and former staff, especially Katy Evans Pritchard and Jennifer Campbell, who managed and executed these events; to Carol Maglitta for designing event materials; to Martha Stewart for photographing these events; and to Lawrence Lessig for curating the majority of the series.
LAB ACTIVITIES/HACKATHON

HACKING iCORRUPTION

On March 28-29, 2015, the Edmond J. Safra Center for Ethics and MIT Center for Civic Media hosted a multidisciplinary hackathon to fix the systemic, legal corruption that is weakening public institutions around the world. More than one hundred developers, academics, journalists, designers, and community members gathered at the MIT Media Lab to produce tools to combat problems of institutional corruption across government and law, medicine and public health, academia and nonprofits, and finance and economics. The event was a tremendous success. Working with the Center’s Lab Fellows and research and data gathered over the life of the Edmond J. Safra Research Lab on Institutional Corruption, ten teams produced tools that will have a real impact in mitigating institutional corruption. The projects were judged by a panel of experts, who awarded first, second, and third place winners.

An overview of all ten projects, as presented at the hackathon:

FIRST PLACE: UNEARTH

Funding and disclosure information for biomedical studies is often buried at the end of medical journal articles. This makes it difficult and unwieldy for healthcare professionals to access this information as they make prescribing decisions. Research has shown that industry-funded studies are often biased in their findings and that knowledge of funding information for these studies has a significant impact on physician prescribing behavior. Unearth is a browser extension (available for free download) that fetches conflict-of-interest and industry funding information (when available) from biomedical journal articles and places it at the top of abstracts within PubMed.

Team Members: Christopher Robertson, Alex Chen, Steven Cooke, Avery Dao, Marco Gentili, Alexandra Horeanopoulos, Alisa Nguyen, Diana Nguyen

SECOND PLACE: WECOTT

WeCott is a social platform for boycotts that aims to crowdsource ethical consumerism and lower the transaction costs associated with boycotting. Through the WeCott app, people can create boycotts and invite others to participate. The platform also crowdsources information such as boycott proposals, alternative businesses, and the amount of money WeCott members have spent elsewhere over the duration of the boycott.

Team Members: Richard He, Joseph Schiavone, Amy Zhang, Daniel Zhao

THIRD PLACE (TIE): OPEN THINK TANKS

Thinktankdonors.org is a groundbreaking website that, for the first time, enables the public to search and explore donations from foreign governments and entities, such as state-controlled oil companies, to non-profit think tanks. Situated in the beltway, some think tanks are a key part of coordinated lobbying efforts and often have tremendous impact on public policy outcomes that impact our day-to-day lives. However, as Journalism Fellow Brooke Williams co-reported in The New York Times, “policy makers who rely on think tanks are often unaware of the role of foreign governments in funding the research.” Thinktankdonors.org enables lawmakers, journalists, and others to see these financial connections and find out about
potential conflicts of interest, even on the fly, using their mobile devices during congressional hearings, press conferences, or other events. The website and its mobile version are searchable by country and/or think tank. They also include the first-ever searchable repository of Truth in Testimony disclosures since the House passed a rule—proposed in response to the Times article—requiring those who testify before Congress to disclose certain foreign government funding. Notably, the website provides the infrastructure for releasing the next several rounds of Williams’ think tanks donor data showing contributions from corporations, foundations, and others.

**Team Members:** Brooke Williams, Yanzhou Chen, John Muldoon, Shawn Musgrave, Soraya Okuda, Demetri Sampas, Joe Uchill

**THIRD PLACE (TIE): CAMPAIGNCON**

CampaignCon focuses on how campaign contributions change over time, in both the long-term and near-term. Former Lab Fellow Paul Jorgensen’s research shows that, in some cases, the FEC has deleted millions of dollars of campaign contributions from its records. Tracking revisions to FEC records is crucial to maintaining the integrity of our data on campaign finance. To help solve this problem, CampaignCon has built a pipeline that pulls the latest FEC records on individual campaign contributions, compares those records to previous versions, highlights the differences, and archives the source FEC files. This tool will help users identify instances in which revisions occur, and how these changes may impact campaigns. The team is also developing concepts for visualizing long-term changes in campaign finance. View a visualization of relevant 2014 funders and recipients here.

**Team Members:** Paul Jorgensen, James D’Angelo, Max Dunitz, Perihan Ersoy, Al Johri, Nathan Maddix, Dhrumil Mehta, Ari Roshko, Bruce Skarin

**BILLFINITY**

Billfinity is a tool to help hold representatives accountable to their constituents. A number of influences, including campaign donations, lobbying, and other private interests, can sway a legislator from representing the true will of the people, but even the most well-intentioned representatives lack a clear, comprehensive way of determining where their constituency’s values lie. Billfinity fosters citizen participation by allowing constituents to: 1) view legislation that matters to them, and 2) compare their ideological viewpoints on social and fiscal axes with those of their representatives. Representatives will have a better understanding of their constituency, and voters will have a better metric for understanding whether their representatives are representing them.

**Team Members:** Leo Blondel, Tim Booher, Dylan Cooper, Mark Coyne, Kris Gosselin, Don Kahn, Zahra Khan, Betty Lo, Lia Mastronardi, Nick Mastronardi, Juan Mena, Kyle Rivers, Adam Rosszay

**LIBOR ALT REPAIR**

There is ample evidence that bankers often collude to manipulate the London Interbank Offered Rate (LIBOR). Because banks are not required to make their transaction prices public, the interbank offered rate is calculated by asking banks to report the rate at which they would borrow; this produces
a system that is easily gamed. LIBOR Alt Repair is an alternative benchmark interest rate based on the closest available public data that is of comparable term and risk category. On this website, the public would be able to view the benchmark interest rate for the current day.

**Team Members:** Katherine Silz Carson, James Butler, Naushard Cader, Quan Do, Mike Dombroski, Attila Ferruchi, John Heyer

**MUNIMINING**

MuniMining is a means to free data locked in PDF files so that it can be easily downloaded for analysis and comparison. The tool was built in response to a need to compile and analyze data on Community Development Authorities, but it has applicability for a whole range of bond issues on the Municipal Securities Rulemaking Board website. Using this tool, scholars and community members will be able to better uncover information on municipal bonds and shine a light on the financial products created and sold by Wall Street.

**Team Members:** Mary Bathory Vidaver, Jeff Keeling, J. Adrian Zimmer, Shane Runquist

**OPENPHARMA**

Lab Fellow Jennifer Miller has created an index that ranks the twenty largest pharmaceutical and biotech companies, as well as all new medicines and vaccines, on critical ethics, public health, and human rights issues. The first pilot of this index, which ranks companies and medicines on their transparency in disclosing clinical trial information, is complete. OpenPharma is a system designed to automate the data collection for the index, allowing this important work to be done in a time-efficient manner. The team is now moving forward to think about how to visualize the ranking results.

**Team Members:** Jennifer Miller, Sandesh Iyer, David Mascarenas, Sisi Ni, Rhonda Phillips, Arjun Ramaswamy

**PROFESSORCERT**

ProfessorCert is a website based on the Academic Independence Project at the Edmond J. Safra Research Lab. The project grants certification licenses to academics whose work is free from industry bias. Via this tool, academics have two certification options: a personalized log-in gained through the creation of a profile and an in-depth disclosure non-bias survey, or a more general one obtained by answering highly generalized questions. Upon completing this, academics receive an embed link with a certificate from the Academic Independence Project. This certificate can be integrated into research profiles, personal profiles, and academic websites.

**Team Members:** Szelena Gray, Sujay Tyle, Nikin Tharan

**SCHOOLHOUSE ETHICS**

Annual ethics training for congressional staff has been in place for eight years. The training is currently provided on a proprietary web conferencing platform with no options for discussion or feedback. The question of this project is both painfully simple and complex: How can we improve the U.S. House of Representatives annual ethics training for congressional staff? Schoolhouse Ethics piloted an alternative to the current proprietary method. The solution is to use OpenEDx, an open source massive open online course (MOOC), that could reduce costs, provide more interactivity, allow for feedback, enable robust analytics, and promote discussion.

**Team Members:** Robert Lucas, Marcelo DeCastro, Carl Spagnoli

**Hackathon judges:** Laura Amico, Matt Carroll, Catherine Cloutier, Archon Fung, Francesca Gino, Ann Marie Lipinski, Nadeem Mazen

**Acknowledgements**

Thank you to all participants; to judges; to organizers Danny Miller, Ying Quan Tan, Katy Evans Pritchard, Heidi Carrell, and Stephanie Dant; with special thanks to Brooke Williams who conceived of the idea and helped organize the event.
WORKING PAPERS

2012-13

WP 01 (3/15/13): Lawrence Lessig, “Institutional Corruptions”

WP 02 (3/21/13): Donald Light, “Strengthening the Theory of Institutional Corruptions: Broadening, Clarifying, and Measuring”

WP 03 (3/28/13): Brooke Williams, “Influence Incognito”


WP 06 (4/18/13): Gregg Fields, “What Institutional Corruption Shares with Obscenity”


WP 08 (5/2/13): Miriam Schwartz-Ziv, “Does the Gender of Directors Matter?”


WP 13 (6/6/13): Sunita Sah & George Loewenstein, “Second Thoughts on Second Opinions: Conflicted Advisors Reduce the Quality of Their Advice When They Know They Will Be ‘Second-Guessed’”


2013-14

WP 16 (8/1/13): Dennis F. Thompson, “Two Concepts of Corruption”


WP 20 (8/29/13): Timothy Winters, “Political Finance in the United Kingdom”

WP 21 (9/5/13): Christopher Robertson, “Blinding as a Solution to Institutional Corruption”


WP 23 (9/19/13): Marc Rodwin, “Independent Drug Testing to Ensure Drug Safety and Efficacy”

WP 24 (9/26/13): José Vicente Santos de Mendonça, “Brazil’s Case Against Private-Sponsored Events for Judges: A Not-Yet-Perfect Attempt at Fighting Institutional Corruption”


WP 26 (10/10/13): Sergio Sismondo, “You’re Not Just a Paid Monkey Reading Slides: How Key Opinion Leaders Explain and Justify Their Work”


WP 30 (11/14/13): Elena Denisova-Schmidt, “Justification of Academic Corruption at Russian Universities: A Student Perspective”

WP 31 (11/22/13): Mihaylo Milovanovitch, “Fighting Corruption in Education: A Call for Sector Integrity Standards”


WP 38 (3/6/14): Kate Kenny, “Banking Compliance and Dependence Corruption: Towards an Attachment Perspective”


WP 44 (5/22/14): Mihaylo Milovanovitch, “Trust and Institutional Corruption: The Case of Tunisia”


WP 46 (6/19/14): Mariano Mosquera, “Negotiation Games in the Fight against Corruption”

2014-15


WP 50 (10/22/14): Malcolm Salter, “Crony Capitalism, American Style: What Are We Talking About Here?”

WP 51 (11/12/14): Meri Avetisyan and Varsenik Khachatryan, “Nepotism at Schools in Armenia: A Cultural Perspective”


WP 59 (3/27/15): Barbara Redman, “Are the Biomedical Sciences Sliding Towards Institutional Corruption? And Why Didn’t We Notice It?”

WP 60 (4/9/15): Israel Finkelshtain, Iddo Kan, and Yoav Kislev, “A Two-Pronged Control of Natural Resources: Prices and Quantities with Lobbying”


WP 64 (5/21/15): Elizabeth Doty and Maryam Kouchaki, “Commitments, Disrupted: Understanding and Addressing Commitment Drift in For-Profit Enterprises”


Acknowledgements

Thank you to our authors and reviewers; to the Advisory and Editorial Boards; to Heidi Carrell and Emily Bromley for all of their work to produce this series; to Bill English for his editorial review; and to Mark Somos for creating the series.
BLOG ACTIVITIES/BLOGS

BLOGS

2012-13

August 7, 2012, Donald Light and Joel Lexchin, "Institutional Corruption and Pharmaceutical R&D"

August 14, 2012, William English, "The Ethics of Competition"

September 5, 2012, Michael Jones and Paul Jorgensen, "The Politics of Distraction: A Call for a Fresh Look at Ad Effects"

September 17, 2012, Paul Thacker, "What Value Lobbyists?"

September 26, 2012, Aaron Kesselheim, "Institutional Corruption and Perceptions of Methodological Rigor in Medical Research"


October 11, 2012, Gregg Fields, "The Banker Had No Face: Assessing Institutional vs. Managerial Responsibility in Mortgage Fraud Lawsuits"

November 3, 2012, Gregg Fields, "No Charge: Why Regulatory Institutions Have Prosecuted So Few Bankers; and Why It Matters"

November 6, 2012, Daniel Weeks, "What Is Left Unsaid in This Campaign"

November 14, 2012, Gregg Fields, "Reformers at Bay: Analyzing Institutional Failure in the Implementation of Dodd-Frank"

November 19, 2012, Donald Light, "Demythologizing Corrupted Facts and Claims by Big Pharma"


December 10, 2012, Donald Light, "From Institutional Corruption to Pharmageddon?"

December 17, 2012, Donald Light, "Good Reasons Why Physicians Should Not 'Believe the Data'"

December 19, 2012, Clayton Peoples, "What Can $6 Billion Buy?"

December 21, 2012, Ted Gup, "A Seat in Congress"

December 24, 2012, Paul Jorgensen, "Political Money in 2012"

December 27, 2012, Sheila Kaplan, "White House Stalls EPA Report"

January 7, 2013, Genevieve Pham-Kanter and Eric Campbell, "Doctors Pressured to Prescribe Brand Name Drugs"


January 22, 2013, Maryam Kouchaki, "Dirty Money: Mere Exposure to Money Motivates to Think Business, Cheat and Lie"

January 24, 2013, Sheila Kaplan, "Conflicted: GOP vs. EPA-Funded Scientists"


January 30, 2013, Zach Fox, "Unaffordable Housing: High-Cost Projects Subvert Government’s Mission to Address Nation’s Affordable Housing Crisis and Require Comprehensive Reform"

February 11, 2013, Gregg Fields, "Burning Down the House: Dependency Corruption Issues in Credit Rating Practices"

February 18, 2013, Ted Gup, "The Power of Disclosure: (What Power?)"

February 20, 2013, Paul Thacker, "The Slow Pace of Success in a ‘Do Something Congress’"

February 21, 2013, Ken Silverstein and Brooke Williams, "Membership Has Its Privileges: Donor Perks and the Atlantic Council"

February 22, 2013, Donald Light, "Synergies Between Moral Philosophy and Institutional Corruption"
March 7, 2013, Kirsten Austad and Aaron Kesselheim, “Physicians and the Pharmaceutical Industry: Where does this Story Begin?”

March 8, 2013, Donald Light, “Institutional Corruption and Countervailing Powers”

March 9, 2013, Gregg Fields, “John Reed: On the Value of Values”

March 26, 2013, Sheila Kaplan, “Lobbyist’s Progress: An Interview With Jeff Connaughton”


April 3, 2013, Sebastián Pérez Saabí and Juan Pablo Marin Diaz, “Understanding Conflict of Interest Networks”

April 5, 2013, Gregg Fields, “How the Fed Came to See the Light: The Growing Role of Transparency in Monetary Policy”

April 12, 2013, Gregg Fields, “Wheel of Fortune: As Regulators Spin Off Duties, Ex-Regulators Cash in as Consultants”

April 20, 2013, Gregg Fields, “Capital Opportunities: A Watchdog Journalist’s Take on Washington’s Legalized Corruption”

April 22, 2013, Brooke Williams, “Just Asking: An Appeal for Voluntary Disclosure”


April 25, 2013, Garry Gray, “Insider Accounts of Institutional Corruption”

April 25, 2013, Gregg Fields, “Institutional Corruption and the Big Bang Theory”

April 29, 2013, Susann Fiedler, “Bad Apples and Dirty Barrels: Outliers and Systematic Institutional Failures”

May 2, 2013, Paul Thacker, “Performing the Job of a Congressional Staffer: Informing the Public without Endangering Your Boss”

May 10, 2013, Gregg Fields, “Banking on Tomorrow: Why Today is Never Good for Financial Reform”

May 10, 2013, Gregg Fields, “The Shadow Knows: Ben Bernanke Battles Non-Bank Banks”

May 13, 2013, James Greiner, “Diagnosing Institutional Corruption”

May 14, 2013, Brooke Williams, “Good, Clean Data”

May 15, 2013, Donald Light, “Institutional Corruption: Linking and Learning from Regulatory Capture”

May 16, 2013, Heather White, “Bangladesh: Savar Solutions and Fast Fashion may not be Compatible”


June 5, 2013, Brooke Williams, “Further Disclosure”

June 12, 2013, Adriane Gelpi, “Dispatch from Chile: The Ethics of Health Priority Setting, or Searching for True North Without a Compass”


June 18, 2013, Carla Miller, “The Emperor’s New Clothes: A View into the Current State of Municipal Ethics”

2013-14


July 16, 2013, Donald Light, “Corrupting Practices Harm Patients”

July 17, 2013, Donald Light, “Risky Drugs: Why The FDA Cannot Be Trusted”

July 26, 2013, Gregg Fields, “Simply Fab: Institutional Corruption and the Trial of Fabrice Tourre”


August 1, 2013, Gregg Fields, “On The Edge: The SAC Capital Indictment Draws a New Line on Institutional Corruption”

August 7, 2013, Dieter Zinnbauer, “If You Could Ask 100,000 People Around the World One Thing to Better Understand or Tackle Institutional Corruption, What Would it Be?”

August 14, 2013, Malcolm Salter, “The AIG Bailout Revisited: Calculated Corruption or Miscalculated Risk Management?”


September 16, 2013, Ghanem Nuseibeh, “The Ethical Challenge for Qatar 2022”

September 23, 2013, Gregg Fields, “Obstructive Criticism: Why Dodd-Frank is Falling So Far Behind”


October 9, 2013, Mariano Mosquera, “Companies Capture”

October 15, 2013, Gregg Fields, “Seeing What Isn’t There: Resolving Failed Banks after Dodd-Frank”


October 23, 2013, Sheila Kaplan, “Reversal of Fortune”

November 1, 2013, Gregg Fields, “Obamacare’s Unhealthy Relationship: A Cautionary Tale of Public-Private Partnerships”

November 4, 2013, Paula Lyons, “Watch, Listen, Worry”

November 12, 2013, Gregg Fields, “Yellen Takes the Stand: Institutional Corruption’s Formidable Foe?”

November 14, 2013, Mariano Mosquera, “Preferences of Types of Corruption: A Rational Choice Model”

November 18, 2013, Donald Light, “Spiraling Prices for Cancer and Specialty Drugs”

November 19, 2013, Brooke Williams, “Volcker Overruled?”

November 20, 2013, Christopher Robertson, “Should We Trust the New Cholesterol Guidelines”


December 6, 2013, Justin O’Brien, “Rate Manipulation: Largest Cartel Fine in History”

December 9, 2013, Gregg Fields, “Volcker’s Tall Order: How Institutional Corruption Delays Banking Reform”
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<td>February 3, 2014</td>
<td>Chandu Krishnan</td>
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<td>February 14, 2014</td>
<td>Michelle Mello</td>
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<td>Reuben Guttman</td>
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<td>“On Differing Understandings of ‘Corruption’”</td>
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<td>Jennifer Miller</td>
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April 14, 2014, Paul Thacker, “The Breakthrough Institute’s Inconvenient History with Al Gore”

April 16, 2014, Jonathan H. Marks, “General Motors and the Road Ahead”


April 24, 2014, HU Press Reblog, “McCutcheon and Corruption in America”

April 25, 2014, Gregg Fields, “Dodd/Frank on Dodd-Frank: Former Reformers on Their Namesake Law”

May 7, 2014, Brooke Williams, “New Report Rates Think Tank Transparency”

May 26, 2014, Christopher Robertson, “California Officials Sue Opioid Makers for False Advertising, Raising Institutional Corruption Themes”


June 4, 2014, Gregg Fields, “Unappealing? A Higher Court Sides with the SEC against Judge Rakoff”

June 5, 2014, Christine Liu, “India’s Whistleblower Protection Act—An Important Step, But Not Enough”

June 17, 2014, Elena Denisova-Schmidt, Elvira Leontyeva and Yaroslav Prytula, “Corruption at Universities is a Common Disease for Russia and Ukraine”

June 19, 2014, Michelle Mello, “Should There Be Public Access to Data from Clinical Trials”


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October 23, 2014, Barbara Redman, “Snowden and Institutional Corruption: What Have We Learned?”

October 27, 2014, Justin O’Brien, “Too Big To Fail or Too Hard To Remember: James M. Landis and Regulatory Design”


November 13, 2014, Eugen Dimant, “A Crook is a Crook . . . But is He Still a Crook Abroad? On the Effect of Immigration on Destination-Country Corruption”

December 1, 2014, Oguzhan Dincer and Michael Johnston, “Measuring Illegal and Legal Corruption in American States: Some Results from the Corruption in America Survey”

January 8, 2015, Kate Kenny, “What’s Luck Got to Do with It? Everything, If You Are a Banking Whistleblower”

February 18, 2015, Christopher Robertson, “Can Proportionality Distinguish Quid Pro Quo Corruption?”


February 26, 2015, Frank Dobbin and Alexandra Kalev, “Why Diversity Management Backfires (And How Firms Can Make it Work)”

March 18, 2015, Eugen Dimant and Christian Deutscher, “The Economics of Corruption in Sports: The Special Case of Doping”

March 31, 2015, Lilia Kilburn, “Hacking Institutional Corruption”

April 13, 2015, Elizabeth Doty, “Integrity is Free”


May 13, 2015, Marianna Fotaki and Ide Humantito, “Beyond Saints and Villains: Internal Auditors as Whistleblowers in Government Agencies in Indonesia”


May 18, 2015, Kate Kenny, “We Need to Protect the Whistleblowers Who Save Our Skins but Pay the Price” (reblogged from The Conversation)

May 26, 2015, Mihaylo Milovanovitch, “Tackling Politicization in Education – The Case of Pre-University Education in Armenia”

May 27, 2015, Carla Miller, “Practical Tools to Fight Government Corruption”


Acknowledgements
Thank you to all of the authors but especially Gregg Fields, who contributed more than his share of insightful posts; to Emily Bromley, Heidi Carrell, and Bill English for their efforts to produce the blog; and to Mark Somos for reviving the series.
E-BOOKS AND COMPILATIONS

**E-BOOKS**

5/15/14: Ken Silverstein, *Pay-to-Play Think Tanks: Institutional Corruption and the Industry of Ideas*

4/20/15: Nikolaos Theodorakis, *Transparency in Investor-State Dispute Settlement: Law, Practice, and Emerging Tools Against Institutional Corruption*

6/30/15: Norm Alster, *Captured Agency*

6/30/15: Daniel Weeks, *Democracy in Poverty: A View from Below*

**COMPILATIONS**


7/15/14: Mariano Mosquera, “Logics of Corruption” (a compilation of articles published by the Edmond J. Safra Lab and elsewhere).

Edmond J. Safra Lab, “Dispatches,” Volumes 1-3 (compilations of posts from the Lab’s blog).
LABCAST 1 (12/10/13): Malcolm Salter & Gregg Fields, “The Volcker Rule”
Wall Street is in for a shakeup under the newly adopted Volcker Rule. In this first podcast, Malcolm Salter and Gregg Fields discuss what it does, what lies ahead, and why every American should care.

LABCAST 2 (12/20/13): Lawrence Lessig & Ron Suskind, “New Hampshire Rebellion March”
Pulitzer Prize-winning journalist and author Ron Suskind interviews Lawrence Lessig about his upcoming march across New Hampshire.

LABCAST 3 (12/24/13): Sheila Kaplan & Ted Gup, “The EPA & Institutional Corruption”
What will it take for the EPA to protect people and the environment from hazardous pollutants? Closing the loopholes in the Toxic Substances Act would help, but industry pressure has Congress on the verge of a “reform” bill that might make things worse.

50 years after President Lyndon Johnson declared War on Poverty, the number of Americans living below the poverty line remains stubbornly high. Daniel Weeks discusses the political dimensions of persistent poverty in America and presents solutions to overcome the systematic disenfranchisement of millions of poor people in the democratic process—including the upcoming NH Rebellion walk across New Hampshire for campaign finance reform, led by Lawrence Lessig.

The fifth edition of the Diagnostic and Statistical Manual of Mental Disorders affects drugs with sales in the billions of dollars. Lisa Cosgrove investigated financial ties between DSM panel members and the pharmaceutical companies that have a vested interest in finding new indications for their blockbuster drugs. In this podcast, she tells Gregg Fields what she found, what it means, and why we all should care.

John Ruggie—one of the 25 most influential international relations scholars in the United States and Canada (according to Foreign Policy magazine)—talks with Jennifer Miller about his experiences drafting and implementing the UN Guiding Principles. These principles constitute the most comprehensive and authoritative global standard in the area of business and human rights, to date.

In an explosive scandal, global regulators suspect the 4pm fix is quite possibly fixed. Traditionally it’s the London hour when rates for currencies like the dollar are set. It’s now suspected that traders colluded to rig markets for private gain. Gregg Fields and Justin O’Brien discuss the role that institutional corruption may have played.

LABCAST 8 (3/13/14): Brooke Williams & Charles Lewis, “Investigative Journalism, Integrity, and a Little Insanity”
Untold stories, distortion of truth, and the immediate and extraordinary need for global, collaborative investigative journalism. Brooke Williams interviews pioneer author and journalist Charles Lewis about his life’s work holding the powerful accountable, shedding light on institutional corruption and all the work yet to be done.

Donation strategies of elite campaign contributors are the focus of research for Jen Heerwig. In this Labcast, Gregg Fields interviews Heerwig on the Supreme Court decision in McCutcheon v. FEC, which significantly raises the amount deep-pocketed donors can give to federal candidates.
LABCAST 10 (5/6/14): Brooke Williams & the Center for Global Development, “Think Tanks and Transparency”
An increasing number of think tanks are disclosing who funds their work, how much they gave and why. The Center for Global Development, a think tank in Washington, D.C., recently launched a new webpage in beta called “How We’re Funded.” Brooke Williams goes behind the scenes of this decision at the CGD with Todd Moss, COO, and Katie Douglas Martel, deputy director of Institutional Advancement.

Autism affects one in sixty-eight children. This is the story of the Suskind family. Owen, diagnosed with autism as a child, developed an affinity for Disney films. Through their scripts and characters he was able to reconnect with language and expression, his family, and his environments. In this podcast, Owen’s father, Ron Suskind, speaks candidly with Christine Baugh about his newest and most personal book, Life, Animated: A Story of Sidekicks, Heroes, and Autism. This is a memoir of family, love, and constancy, and a book that has begun to change the direction of autism research as we know it.

Can independent and local government ethics commissions reduce political corruption? Gregg Fields interviews Carla Miller about putting the heart back into government ethics training, and how a shift towards local government ethics initiatives may create an avenue for citizens to have an impact at the state level and beyond.

LABCAST 13 (7/22/14): Gregg Fields & Elizabeth Doty, “How Does a Business Keep a Promise?”
Many people are cynical about business promises and blame individual leaders when commitments are not kept. In this Labcast, Gregg Fields and Elizabeth Doty explore how systematic factors such as short-termism, complexity, reactivity, and operational issues also contribute to “commitment drift” in business, which in turn damages public trust. Because many individual executives value keeping their word, Doty recommends helping them recognize the challenges and build the special competence required to keep promises as an organization.

After an introduction by Justin O’Brien on the limitations of current financial regulations both globally and domestically, Gregg Fields interviews Kim Pernell-Gallagher on how divergent banking regulations in the years leading up to the recent financial crisis led to different economic outcomes in the U.S., Spain, and Canada. Gallagher poses this thought-provoking question: “Problems in the shadow banking industry can carry over into the real economy just the way that problems in the regulated banking industry can, which makes us think: is transferring risk to unregulated entities really the smartest call?”

Is blinding a possible solution to the implicit biases that exist throughout the healthcare and biomedical science fields? Christopher Robertson and Marie Newhouse examine the positives and negatives of blinding. They also discuss Robertson’s current collaborative research project on political corruption and how juror discretion affects the outcome of campaign finance cases.

Acknowledgements
Thank you to all of the participants, but especially to Gregg Fields, who contributed to half of these podcasts; to Paul Worster for editing; to Tara Skurtu for bringing them to life; and to Mark Somos for the idea.
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